

# SUSTAINABILITY DATA BOOK 2023

April 1, 2022 to March 31, 2023

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## Sustainability

Sustainability Management | Key Issues (Materiality) | Materiality KPI

### Sustainability Management

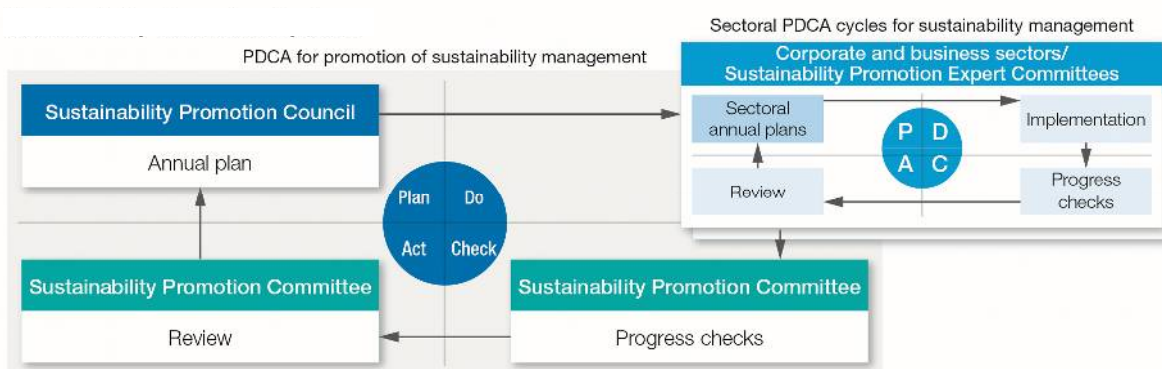
#### Sustainability Promotion Principle

The MGC Group contributes to realizing a harmonious and sustainable society that keeps growing, in accordance with its Mission of “Creating value to share with society.” The Group is deeply aware of its corporate responsibilities in the areas of the environment, society, and corporate governance and carries out its business activities in line with the MGC Corporate Behavior Guidelines.

#### MGC Corporate Behavior Principles

1. MGC will drive innovation to provide high-quality products and services that meet society's needs in order to gain consumer satisfaction and trust and help customers resolve their problems and achieve sustainable growth
2. MGC will voluntarily and proactively address environmental issues and work to resolve them through all its business activities
3. MGC will comply with laws, regulations, and rules, and will conduct fair, transparent and open business activities, including appropriate transactions and responsible procurement
4. MGC will endeavor to ensure broad-ranging communication with society through its proactive, effective and fair disclosure of information
5. MGC will engage in business activities that are useful for society, and actively contribute to the development of society as a responsible corporate citizen
6. MGC will help its employees improve their competence and provide them with safe, healthful and rewarding working conditions to ensure that they may lead comfortable and productive lives
7. By closely monitoring changes in the environment of its corporate activities, MGC will continually review diversifying risks and develop ways to respond

#### Sustainability Promotion System



### Sustainability Promotion Council

Chair	President (convener/approver)
Deputy Chair	Director in charge of the CSR & IR Division
Participants	Executive officers, Corporate Sector heads and others designated by the President. Auditors participate as observers.
Secretariat	Corporate Planning Division, CSR & IR Division
Meetings	Held at least annually
Objectives	(1) Deliberate and determine Company-wide policy (2) Deliberate and determine materiality and establish KPIs (3) Assess and finalize annual Sustainability promotion plan (4) Verify progress in Sustainability management (5) Build and put in place a Sustainability promotion system (6) Deliberate and determine policies involving individual projects (7) Issue recommendations for corrective actions (8) Information sharing

### Sustainability Promotion Committee









Participating Divisions	The Corporate Planning, Administrative & Personnel, Finance & Accounting, Information Systems, CSR & IR, R&D Production, Advanced Business Development, Purchasing & Logistics, Environment Safety & Quality Assurance, Production Technology, Internal Audit divisions, and Business Administrative and others as designated by the Secretariat
Secretariat	CSR & IR Division
Meetings	Held as needed depending on the agenda
Objectives	(1) Deliberate agenda items for submission to the Sustainability Promotion Council Company-wide policy, materiality, annual Sustainability promotion plan, verification of progress with Sustainability promotion system, operational reviews, etc. (2) Establish expert committees




## Key Issues (Materiality)

### Materiality Identification Process

Step 1	Identification of issues	Compiled list of over 600 terms related to societal issues/changes from various sources, including requirements in GRI and SASB standards, ISO 26000 and SDGs and trends among other companies.
Step 2	Winnowing	Classified the terms by keyword related to societal issues and societal change and winnowed them down to 39 materiality factors.
Step 3	Prioritization	Assessed the priority from the standpoint of both stakeholders and the MGC Group. The Sustainability Promotion Committee drafted a materiality prioritization hierarchy and submitted it to the Sustainability Promotion Council.
Step 4	Management deliberation/approval	The materiality submitted by the Sustainability Promotion Committee was deliberated and determined by the Sustainability Promotion Council.
Step 5	Updating of identified materiality	Materiality is subject to change in response to changes in societal imperatives and stakeholders' needs and preferences. Materiality will accordingly be updated as needed in response to changes in society and/or the MGC Group's business activities.






## Materiality and Main Initiatives: Pursuing Creation of Value to Share with Society

Materiality		Why it is material	MGC's main initiatives
Category	Elements		
<b>Creating Shared Value (CSV)</b>	<b>Contribution through business operations</b> Contribute to Development of ICT/Mobility Society Solve energy and climate change problems Solve medical and food problems	Pursuing creation of value to share with society leads to improvement in corporate value from economic, social and environmental standpoints.	Helping to move society forward and solve problems through business operations, including by contributing to development of an ICT/mobility society with polycarbonates, polyacetal, super-pure hydrogen peroxide, electronic chemicals, optical polymers and semiconductor packaging materials (BT resin); solving energy and climate change problems with geothermal and LNG- fired power penetration projects and functional monomers; and solving medical and food problems with life science products (e.g., antibody drugs, fermented foods), oxygen absorbers and MX-Nylon
	<b>Related SDGs (targets)</b>  3.6 3.8  4.4  7.2 7.3  8.1  9.4  11.4  12.2 12.3  17.3 17.16		
<b>Foundation for shared-value creation (S)</b>	<b>Cultivating a corporate culture of job satisfaction</b>	An organizational culture that enables all employees to confidently give full play to their abilities over the long term while finding individualized meaning in their jobs is the foundation of corporate value creation.	Promoting work-life balance; offering generous child/family care systems, creating dynamic workplace environments
	<b>Promotion of diversity and inclusion</b>	A culture of collaboration among individuals with diverse values is conducive to new ideas and technological innovation.	Providing more opportunities to women; supporting career advancement and work/life balance; promoting employment of individuals with disabilities
	<b>Stakeholder engagement</b>	Corporate value creation is a result of stakeholders' contributions, including the resources they provide.	Disclosing information in compliance with laws and securities exchanges' regulations; fairly and transparently disclosing information online and via news media
	<b>Promotion of socially responsible sourcing</b>	Companies have a societal responsibility to upgrade CSR compliance throughout their supply chains with respect to the environment, working conditions, human rights, etc.	Building safe, legally compliant and environmentally friendly supply chains

	<b>Occupational safety and health/Process safety and disaster prevention</b>	Safety is the foundation of business activities. Companies have a societal duty to ensure safety.	Continuing to conduct occupational safety and health risk assessments, daily safety activities and safety education/training in the aim of zero occupational injuries
	<b>Highly energy- and resource-efficient production</b>	Companies have a duty to harmonize their operations with global environmental protection in accord with the principle of sustainable development.	Minimizing environmental impacts in sourcing resources; efficiently using resources (energy, raw materials, water, etc.)
	<b>Chemical / product quality and safety assurance</b>	Quality assurance is the basis of stakeholders' trust. Companies have a duty to provide highly safe and reliable products and services.	Promoting company-wide quality assurance activities (Q- MGC) throughout supply chains
	<b>Promotion of innovative R&amp;D</b>	Developing valuable new products and technologies that help to move society forward and solve problems is the pursuit of creation of value to share with society.	Developing/adopting new processes that maximally leverage core technologies cultivated over many years, founding and developing new businesses
	<b>Related SDGs (targets)</b>  3.8 4.2 5.1 6.3 7.3 8.2 9.4 10.2 12.2 16.2 3.9 4.4 5.5 8.7 9.5 12.4 12.6 16.10		
<b>Harmonization of shared-value creation with environmental protection (E)</b>	<b>Proactive response to environmental problems</b> Air Quality Control Water and Biodiversity Conservation Reduction of industrial waste	Addressing environmental problems is imperative for all of humanity. Companies must proactively do so as a prerequisite for their existence and activities.	Formulating medium-term and annual RC* plans and endeavoring to achieve their targets *RC: Responsible Care Reducing GHG emissions while supporting the Task Force on Climate-related Financial Disclosures
	<b>Related SDGs (targets)</b>  3.9 6.3 12.2 13.2 14.1 15.1 12.4 12.5 14.3		
<b>Value-creative discipline (G)</b>	<b>Strengthen systems:</b> Corporate Governance Compliance Internal controls Risk management	Developing disciplined ways steadily execute strategies to bring business models to fruition and to sustainably grow corporate value.	Building effective internal control systems based on appropriate corporate governance, ensuring the soundness of business activities through compliance, risk management, etc.
	<b>Related SDGs (targets)</b>  5.1 8.7 10.2 16.2 5.5 16.5 16.10		






## Materiality KPI

### Contribution through business operations (CSV)




KPIs	FY2022 Results	FY2023 Targets	FY2030 Targets	Related SDGs (targets)
<b>Sales from ICT and mobility applications</b>	283.5 billion. JPY	320.0 billion. JPY	Create new businesses that accelerate digital innovation	 3.6  9.4
<b>Contribution to solving energy and environmental problems</b>	Investment: 13.9 billion. JPY* 2021-2023 cumulative forecasts	Investment: 12.0 billion. JPY* (3-year cumulative)	Commercialize carbon-negative technology	 9.4
<b>Sales from medical and food applications</b>	56.2 billion. JPY	50.0 billion. JPY	<ul style="list-style-type: none"> <li>Advance preventative/predictive medicine; enhance healthy longevity</li> <li>Further advance food preservation technology</li> </ul>	 3.8  12.3

\*Consolidated basis; Investment: Acquisition; Financing: Approval basis

### Foundation for shared- value creation (S)

KPIs	FY2022 Results	FY2023 Targets	FY2030 Targets	Related SDGs (targets)
<b>Percentage taking fewer than 10 days of annual paid leave*<sup>1,2</sup></b>	4%	0%	0%	 8.5 8.8
<b>Serious occupational accidents*<sup>1,3</sup></b>	1	0	0	 3.9
<b>Serious accidents*<sup>1,4</sup></b>	0	0	0	 3.9
<b>GHG emissions intensity vs. Fiscal 2013*<sup>1</sup></b>	8.6% reduction	19.9% reduction	28.0% reduction	 7.3
<b>R&amp;D investments devoted to solving climate change problems*<sup>1,5</sup></b>	13% of R&D expenditures	5% or more of R&D expenditures	7% or more of R&D expenditures	 9.5

### Proactive response to environmental problems (E)

KPIs	FY2022 Results	FY2023 Targets	FY2030 Targets	Related SDGs (targets)
<b>GHG emissions vs. Fiscal 2013<sup>*1</sup></b>	34% reduction	28% reduction	36% reduction	 13.2
<b>Renewable energy as a percentage of electric power purchased<sup>*1</sup></b>	19%	10%	50%	 7.2
<b>Zero waste emission rate<sup>*1,6</sup></b>	0.25%	0.3% or less	0.15% or less	 12.5

<sup>\*1</sup> On a non-consolidated basis

<sup>\*2</sup> For employees granted 20 days of annual leave

<sup>\*3</sup> Accidents resulting in lost workdays eligible for disability compensation, including death and permanent disability, or potential disability, with four or more lost workdays

<sup>\*4</sup> Accidents that threaten third parties, including those resulting in environmental pollution involving the community or that cause damage to local residents, and other accidents involving serious damage

<sup>\*5</sup> R&D investments including basic research, pilot plants, technical testing, etc.

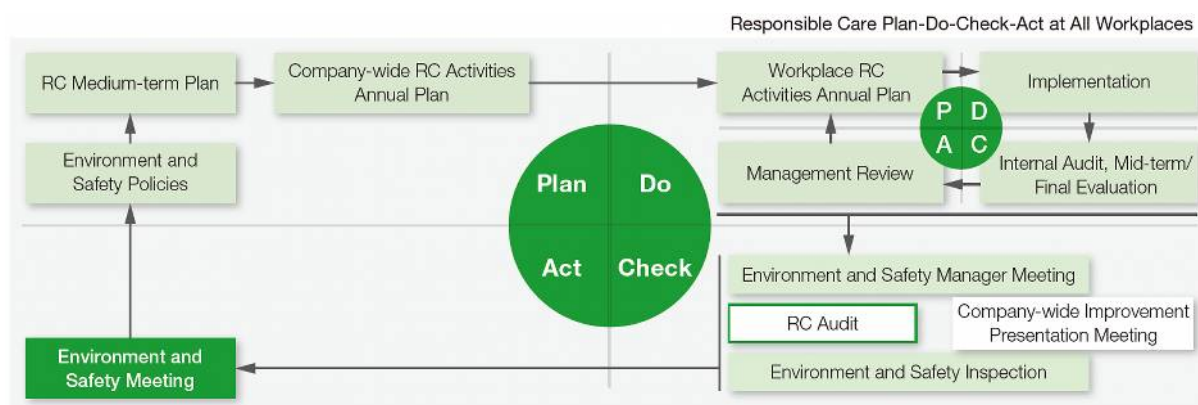
<sup>\*6</sup> (Amount of final disposal) ÷ (total amount of industrial waste generated) × 100



## Responsible Care (RC)

Responsible Care Plan-Do-Check-Act (PDCA) | Responsible Care Promotion System  
Safety Assessment Process and Provision of Product Information  
Responsible Care Medium-term Plan 2023

### The Plan-Do-Check-Act (PDCA) Cycle in Responsible Care

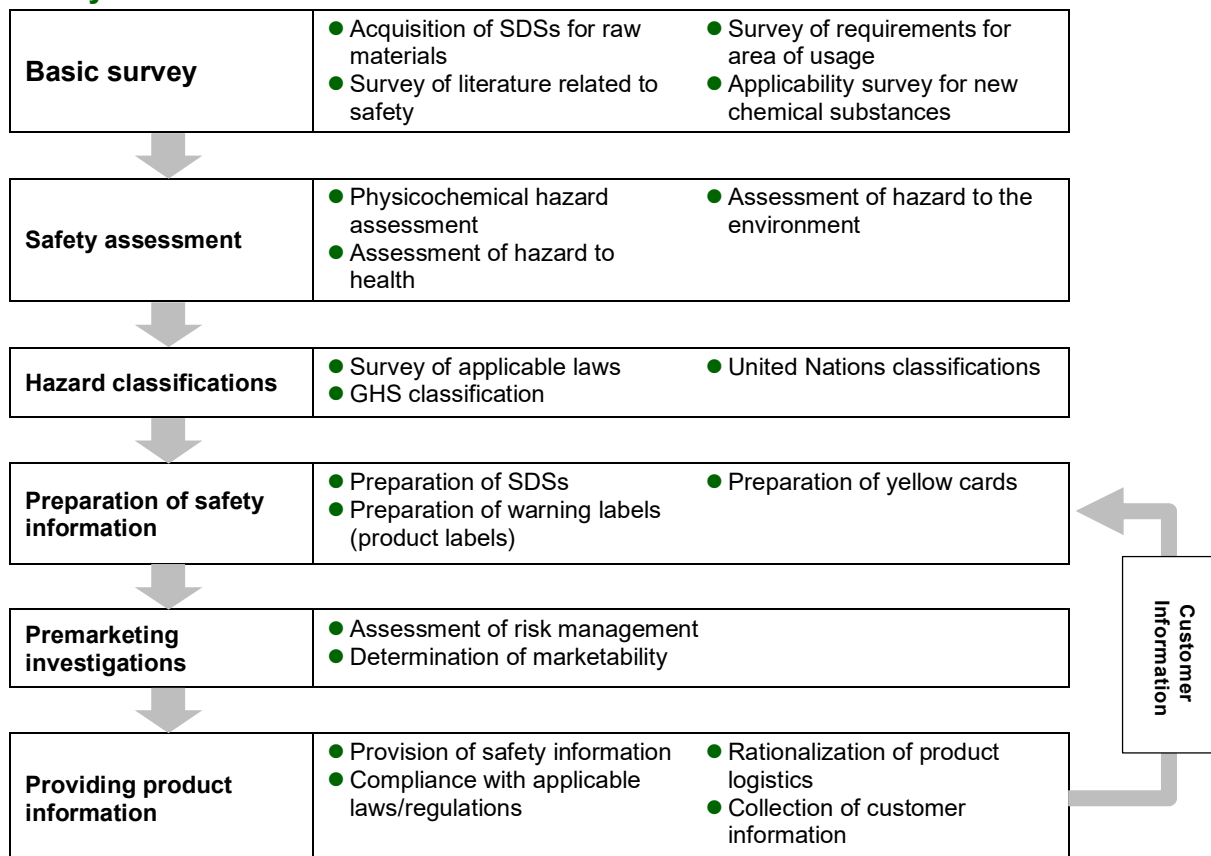


### Responsible Care Promotion System

At environment and safety meetings chaired by MGC's president and attended by directors, Audit & Supervisory Board members, business sector heads, plant/laboratory heads and the general manager of the Production Technology Division, the attendees review and report on environment and safety policies, the Responsible Care Medium-term Plan and annual plans, the status of implementation, and important matters related to Responsible Care, the plans' implementation status and audit findings.

\* Responsible Care : Occupational Safety and Health, Process Safety, Disaster Prevention, Environmental Protection, Chemical/Product Safety and Distribution Safety

## Safety Assessment Process and Provision of Product Information



## Responsible Care Medium-term Plan 2023 (2021-2023)

Category of Activities	Medium-term Plan (◆: Grow UP 2023 KPIs; Other : RC targets)
<b>Occupational Health and Safety</b>	<p>○ Aim to eliminate occupational injuries at the work sites of MGC and its partner companies. Render direct and indirect determinants of occupational safety visible through various assessment methods and lay groundwork for improvement.</p> <p>[Quantitative occupational health and safety targets through 2023]</p> <p>◆ <u>Zero serious occupational injuries</u>*<sup>1</sup></p> <p>MGC parent company: zero injuries, including both lost-time and non-lost-time injuries Partner companies: frequency rate ≤ 0.3; severity rate ≤ 0.003</p>
<b>Process Safety and Disaster Prevention</b>	<p>○ Aim to eliminate accidents in the workplace. Render direct and indirect determinants of process safety and disaster prevention visible through various assessment methods and lay groundwork for improvement.</p> <p>[Quantitative process safety and disaster prevention target through 2023]</p> <p>◆ <u>Zero serious accidents</u>*<sup>2</sup></p> <p>Annual ICCA score of 0; applies to both MGC parent company and partner companies</p>
<b>Environmental Protection</b>	<p>○ Aim to protect the natural environment and contribute positively to communities through business activities. Improve public reputation as a result.</p> <p>[Quantitative Environmental Protection Targets through Fiscal 2023]</p> <p>(1) ◆ <u>Reduce GHG emissions 28% relative to fiscal 2013*</u></p> <p>◆ <u>Reduce GHG emission intensity 19.9% relative to fiscal 2013*</u></p> <p>① Continuously reduce emissions by 4,000t of CO<sub>2</sub>e annually ② Discontinue use of heavy oil in MGC-owned power plants, boilers, etc. (Mizushima Plant, Yokkaichi Plant) ③ Reduce GHG emission intensity of purchased power (0.45; MF) ◆ ④ <u>Increase renewable share of purchased power to 10% (at all plants)</u></p> <p>(2) Zero waste ◆ <u>*Zero waste emission rate</u>*<sup>3</sup> ≤ 0.3%</p> <p>(3) Chemical substances subject to the Pollutant Release and Transfer Register (PRTR) system: Reduce by 10% compared with the fiscal 2020 level</p> <p>(4) Water resource conservation *Water reuse rate ≥ 95% Water risk assessment (domestic manufacturing sites)</p> <p>(5) Biodiversity Conservation *Donate a cumulative 10 Bookcases of Biodiversity *Establish one biodiversity observation site</p>
<b>Chemical and Product Safety</b>	<p>○ Explicitly disclose chemicals/products' properties and handling methods and protect all handlers' health and safety as well as the environment.</p> <p>[Quantitative chemical/product safety targets through 2023*]</p> <p>(1) Conduct multi-stage safety assessments during product development (ongoing) *Pre-/post-marketing investigations of new products: 100% (% of products)</p> <p>(2) Assess/manage risks of products handled (ongoing) *Product safety education: 100% (% of MGC Group Environment and Safety Council-member companies)</p> <p>(3) Reliably comply with application/registration requirements pursuant to each country's chemical substance control laws *Substance registration in compliance with countries' chemical substance controls: 100% (% of products)</p> <p>(4) Operate and roll out automated SDS preparation system *Preparation and disclosure of safety information (SDS): 100% (% of products)</p>
<b>Safe Transport and Storage of Chemicals</b>	<p>○ Aim to eliminate accidents and problems when transporting and storing chemicals by:</p> <p>(1) Continually analyzing problems that occur in the transport and storage of chemicals, and distributing results across to all relevant workplaces</p> <p>(2) Sharing information on the safe transport and storage of chemicals with the logistics departments of each group company</p> <p>(3) Analyzing handling of shipments at their final destinations and making improvements when necessary</p>
<b>Communication with Stakeholders</b>	<p>○ Aim to improve reputation among and foster trust from stakeholders.</p>
<b>RC Initiatives and Management</b>	<p>○ Aim to carry out Group-wide environmental safety activities. Strengthen intra-Group communication and promote management that places priority on security, process safety, disaster prevention and environmental management.</p> <p>○ Continuously make improvements to RC management systems</p>

\*1 Accidents resulting in lost work days eligible for disability compensation, including death and permanent disability, or potential disability, with four or more lost work days

\*2 Accidents that threaten third parties, including those resulting in environmental pollution involving the community or that cause damage to local residents, and other accidents involving serious damage

\*3 (Amount of final disposal) ÷ (total amount of industrial waste generated) × 100

## Environment

Production-related Inputs and Outputs | Raw Materials / Production Volume | Basic Approach to Climate Change Mitigation | Greenhouse Gas (GHG) Emissions | Basic Approach to Resource Use | Energy Management | Water Resources | Resource Recycling | PRTR Law Substances | Pollution Prevention | Environmental Accounting | Biodiversity Conservation Project Expenditures | Environment-related Accidents / Violations of Environmental Laws and Regulations | Status of External Certification

### Production-related Inputs and Outputs (Non-consolidated)

Input		Output	
Raw materials	0.69Mt	Production volume	0.74Mt
Energy (as crude oil equivalent)	570ML	GHG emissions	0.80Mt-CO <sub>2</sub> -e
Water withdrawal	32Mm <sup>3</sup>	Water discharge	28Mm <sup>3</sup>
		External waste discharge	11kt
		Recycling	16kt

### Raw Materials / Production Volume (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Raw material input	kt	764	704	770	693
Production volume	kt	1,373	1,144	1,011	739

### Basic Approach to Climate Change Mitigation

1. Formulate targets for reducing Scope 1 and 2<sup>\*1</sup> GHG emissions and steadily reduce them through planning, execution, monitoring and reassessment.
2. Assess, manage, monitor and proactively disclose Scope 3<sup>\*2</sup> GHG emissions and take action to reduce them in collaboration with suppliers.
3. Improve energy efficiency and raw materials' carbon cycle and promote energy transition toward realization of a zero-carbon society by 2050.
4. Contribute to solving energy and climate change challenges through business operations by deploying innovative process technologies and factoring whole-lifecycle GHG emissions into design and development processes.
5. Disclose information through climate change initiatives<sup>\*3</sup>.

<sup>\*1</sup> Scope 1 emissions are GHG emissions directly generated by MGC. Scope 2 emissions are indirect GHG emissions associated with the use of energy (mainly electric power) purchased from external suppliers.

<sup>\*2</sup> Scope 3 emissions are indirect GHG emissions generated in supply chains through organizational activities such as raw material sourcing, manufacturing, distribution, sales and waste disposal.

<sup>\*3</sup> MGC proactively participates in various collaborative activities to mitigate climate change (climate change initiatives)

## Greenhouse Gas (GHG) Emissions

### Scope1+2(Consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
		Non-consolidated	Consolidated	Consolidated	Consolidated
CO <sub>2</sub> emissions from non-energy use	kt-CO <sub>2</sub> -e	768	1,283	1,379	1,221
CO <sub>2</sub> emissions from non-energy use	kt-CO <sub>2</sub> -e	78	75	101	91
CH <sub>4</sub>	kt-CO <sub>2</sub> -e	1	4	3	14
N <sub>2</sub> O	kt-CO <sub>2</sub> -e	1	1	0	1
HFCs	kt-CO <sub>2</sub> -e	1	1	3	1
PFCs	kt-CO <sub>2</sub> -e	0	0	0	0
SF <sub>6</sub>	kt-CO <sub>2</sub> -e	0	0	0	0
NF <sub>3</sub>	kt-CO <sub>2</sub> -e	0	0	0	0
Total*1	kt-CO <sub>2</sub> -e	849	1,363	1,487	1,327
Scope1	kt-CO <sub>2</sub> -e	603	653	770	744
Scope2 (market based)	kt-CO <sub>2</sub> -e	247	709	717	584
GHG emissions intensity ratio per unit to sales	t-CO <sub>2</sub> -e / million yen	2.4	2.3	2.1	1.7

\*1 Due to rounding off figures, there are places where the sums for each item do not match the total.

\*Data for prior fiscal years were revised to reflect changes in the Group's composition and revision of calculation standards.

\*For the above table's reporting boundaries, see page 21.

※ We have reviewed past data and revised figures.

### Scope 3 (Consolidated)

Category	Unit	FY2019	FY2020	FY2021	FY2022
		Non-consolidated	Consolidated	Consolidated	Consolidated
Purchased goods and services	kt CO <sub>2</sub> -e	5,010	6,110	7,780	6,136
Capital goods	kt CO <sub>2</sub> -e	45	109	161	179
Activities related to fuels and energy not includable in Scopes 1 and 2	kt CO <sub>2</sub> -e	101	235	266	275
Transportation and distribution (upstream)	kt CO <sub>2</sub> -e	626	642	703	310
Waste generated in operations	kt CO <sub>2</sub> -e	<4	6	5	8
Business travel	kt CO <sub>2</sub> -e	<4	1	1	0
Employee commuting	kt CO <sub>2</sub> -e	<1	1	1	1
Leased assets (upstream)	kt CO <sub>2</sub> -e	<8	7	7	6
Transportation and distribution (downstream)	kt CO <sub>2</sub> -e	158	212	150	53
Processing of sold products	kt CO <sub>2</sub> -e	—	—	—	—
Use of sold products	kt CO <sub>2</sub> -e	—	—	75	419
End-of-life treatment of sold products	kt CO <sub>2</sub> -e	2,026	1,824	2,207	3,045
Leased assets (downstream)	kt CO <sub>2</sub> -e	34	26	1	1
Franchises	kt CO <sub>2</sub> -e	0	0	0	0
Investments	kt CO <sub>2</sub> -e	—	—	—	—
Total	kt CO <sub>2</sub> -e	8,018	9,172	11,358	10,434

\*Due to rounding off figures, there are places where the sums for each item do not match the total.

\*Data for prior fiscal years were revised to reflect changes in the Group's composition and revision of calculation standards.

\*For the above table's reporting boundaries, see page 21.

※ We have reviewed past data and revised figures.

### GHG emissions per unit of sales (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
GHG emissions(Non-consolidated)	kt CO <sub>2</sub> -e	849	780	812	726
GHG emissions per unit of sales	kt CO <sub>2</sub> -e / million yen	0.0024	0.0023	0.0019	0.0015

### GHG Emissions in Transportation Sector (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
By rail	kt CO <sub>2</sub> -e	0.58	0.57	0.60	0.62
By ship	kt CO <sub>2</sub> -e	10.8	9.9	11.5	10.4
By truck	kt CO <sub>2</sub> -e	16.2	16.2	16.9	15.1

## Basic Approach to Resource Use

The MGC Group promotes efficient utilization of fuel and other resources (including product raw materials) and development of innovative process technologies at its domestic and overseas production sites and contributes to reduction in GHG emissions.

## Energy Management

### Energy Use (Ratio of grid power, renewable energy and self-generated energy) (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Total energy use*	MWh	3,482,864	3,200,968	3,475,701	3,182,497
Ratio of grid power	—	9.8%	9.7%	9.4%	9.6%
Ratio of renewable energy	—	0.0%	0.0%	0.0%	0.0%
Total self-generated energy	MWh	272,094	243,556	260,992	243,480

\*Calculated based on SASB standards

※ We have reviewed past data and revised figures.

### Energy Use (Ratio of grid power, renewable energy and self-generated energy) (Consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Total energy use*	MWh	—	—	—	5,065,871
Ratio of grid power	—	—	—	—	17.5%
Ratio of renewable energy	—	—	—	—	0.0%
Total self-generated energy	MWh	—	—	—	264,238

\*Calculated based on SASB standards

\*For the above table's reporting boundaries, see page 21.

**Energy Use (Ratio of renewable/non-renewable energy) (Non-consolidated)**

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Nonrenewable fuels purchased and consumed (A) (nuclear power, coal, oil, natural gas, etc.)	MWh	2,831,478	2,607,820	2,820,676	2,597,636
Nonrenewable Electricity purchased (B)	MWh- purchased electricity	340,631	309,315	331,496	304,480
Steam, heat, cooling and other nonrenewable energy purchased (C)	MWh	377,594	345,762	392,187	342,853
Renewable energy purchased or generated. (D) (wind, energy solar, biomass, hydroelectric, geothermal etc.)	MWh	0	10	12	18,989
Non-renewable energy sold (E) (electricity, heating, cooling)	MWh	66,839	61,928	68,658	62,473
Total non-renewable energy consumed (A+B+C-E)	MWh	3,482,864	3,200,968	3,475,701	3,182,497

※ We have reviewed past data and revised figures.

**Energy Use (Ratio of renewable/non-renewable energy) (Consolidated)**

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Nonrenewable fuels purchased and consumed (A) (nuclear power, coal, oil, natural gas, etc.)	MWh	—	—	—	3,355,691
Nonrenewable Electricity purchased (B)	MWh- purchased electricity	—	—	—	887,768
Steam, heat, cooling and other nonrenewable energy purchased (C)	MWh	—	—	—	884,885
Renewable energy purchased or generated. (D) (wind, energy solar, biomass, hydroelectric, geothermal etc.)	MWh	—	—	—	60,823
Non-renewable energy sold (E) (electricity, heating, cooling)	MWh	—	—	—	62,473
Total non-renewable energy consumed (A+B+C-E)	MWh	—	—	—	5,065,871

\*For the above table's reporting boundaries, see page 21.

**Energy Use (crude oil equivalent) (Non-consolidated)**

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Production and research divisions, Corporate Sector	ML-crude oil equivalent	393	359	380	348
Logistics division	ML-crude oil equivalent	10	10	10	10
Energy intensity (Logistic division)	KL/million-ton kilo	19	20	20	21

※ We have reviewed past data and revised figures.

**Energy Use (crude oil equivalent) (Consolidated)**

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Production and research divisions, Corporate Sector	ML-crude oil equivalent	—	—	—	633

\*For the above table's reporting boundaries, see page 21.

## Energy consumption per unit of sales (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Energy use	ML-crude oil equivalent	393	359	380	348
Energy consumption per unit of sales	ML-crude oil equivalent / million yen	0.00112	0.00104	0.00089	0.00074

※ We have reviewed past data and revised figures.

## Water Resources (Non-consolidated)

### Water Resource Risk Management

MGC uses large quantities of water, both as a raw material of chemical products and for various other purposes, including steam-heating and cooling in chemical manufacturing processes, product refining and cleaning containers. To sustainably use water resources essential to manufacturing chemicals, MGC manages a variety of risks. Specifically, MGC monitors its actual water consumption and uses water efficiently by measuring water withdrawal, water discharge, water usage and water recycling. In drawing from water sources, MGC restricts its intake to permitted quantities in accord with applicable laws or agreements with municipalities. Additionally, MGC discharges wastewater into rivers, the sea or other public water bodies in compliance with effluent standards after treating it to filter out identified pollutants. Data on these water-related environmental impacts are presented in detail below.

Additionally, MGC maintains a sanitary water-use environment at all its sites to provide its workforce with access to properly functioning, safely managed sanitary facilities (wash service).

From a business continuity standpoint, MGC has identified production downtime due to drought or flooding of production facilities as a water-related risk, formulated a business continuity plan (BCPs) that addresses this risk and implemented measures to mitigate it. None of the areas in which MGC's plants are located has experienced either adverse impacts on production activities due to water stress or conflicts with stakeholders regarding use of water resources.

Meanwhile, MGC sees opportunities in businesses that provide solutions for issues surrounding the coolant water of air conditioning equipment and cooling systems. Such solutions include water treatment agents that maintain healthy coolant water quality by killing disease-causing legionella bacteria and a comprehensive water treatment system service offered through affiliate Día Aqua Solutions Co., Inc.

Going forward, MGC will set qualitative and quantitative targets for efficient water usage to more effectively preserve water resources.

### Approach to water recycling

In the chemical industry, a large proportion of water is used as cooling water, and the water is usually circulated through cooling towers to reduce its temperature.

If this cooling water were to be used in one pass instead of being circulated, it would be possible to reduce the amount of electricity used by the pump, but the amount of water intake and discharge would increase by 100 times.

For this reason, we have set a goal of improving the water reuse rate and are working to reduce water intake.



### Use of Water Resources (Non-consolidated)

Indicator		Unit	FY2019	FY2020	FY2021	FY2022
Water withdrawal	Tap water (Third party water source)	1000m <sup>3</sup>	1,490	1,521	1,613	1,543
	Surface water (fresh water such as lakes, rivers, etc.)	1000m <sup>3</sup>	29,231	30,980	33,296	30,016
	Ground water	1000m <sup>3</sup>	368	392	387	395
	Total	1000m <sup>3</sup>	31,089	32,893	35,296	31,954
Water discharge	Sewage system	1000m <sup>3</sup>	2,047	2,035	2,233	2,038
	Ocean/sea	1000M <sup>3</sup>	9,050	8,540	9,455	9,252
	River/lake(freshwater)	1000m <sup>3</sup>	17,819	18,264	19,585	16,686
	Other	1000m <sup>3</sup>	0	0	0	0
	Total	1000m <sup>3</sup>	28,915	28,839	31,274	27,976
Water consumption*1		1000m <sup>3</sup>	2,174	4,054	4,022	3,978
Percentage of water recycled for use		1000m <sup>3</sup>	460,025	422,047	511,862	478,178
Ratio of water recycled for use		%	94	93	94	94

\*1 Water withdrawal — Water discharge

### Amount of water withdrawn per unit of sales (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Water withdrawal	1000m <sup>3</sup>	31,089	32,893	35,296	31,954
Amount of water withdrawn per unit of sales	1000m <sup>3</sup> /million yen	0.088	0.096	0.082	0.068

### Water consumption per unit of sales (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Water consumption	1000m <sup>3</sup>	2,174	4,054	4,022	3,978
Water consumption per unit of sales	1000m <sup>3</sup> /million yen/	0.0062	0.0118	0.0094	0.0085

### Water recycling achievement status (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Water recycling rate	%	94	93	94	94
Target: at least 95%	-	×	×	×	×

## Resource Recycling (Non-consolidated)

### Waste

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Volume of waste generation	Ton	83,820	79,115	84,046	79,130
Recycled volume (Including post-disposal recycling)	Ton	23,965	24,913	26,131	21,891
Final disposal volume	Ton	671	388	231	199
Recycling rate	%	29	32	31	28

※ We have reviewed past data and revised figures.

### Zero waste emission rate

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Amount of final disposal/total amount of waste generated	%	0.80	0.49	0.27	0.25
Target: at most 0.3%	-	×	×	○	○

※ We have reviewed past data and revised figures.

## PRTR Law Substances (Non-consolidated)

### Number of notified substances subject to PRTR Law

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Number of substances	Substances	54	55	54	53

### Emissions of PRTR Law Substances

Indicator		Unit	FY2019	FY2020	FY2021	FY2022
Emissions of PRTR Substances	Atmosphere	Ton	270	266	239	328
	Water bodies	Ton	10	11	11	10
	Soil	Ton	0	0	0	0
	Total*	Ton	280	277	250	338

\*Due to rounding off figures, there are places where the sums for each item do not match the total.

### High-emission Substances Notified under the PRTR Law

Government-designated number	Substance	Unit	FY2019	FY2020	FY2021	FY2022
296	1,2,4-Trimethylbenzene	Ton	150	152	111	206
186	Dichloromethane	Ton	74	77	68	56
80	Xylene	Ton	18	10	28	32
300	Toluene	Ton	12	12	13	18

※ We have reviewed past data and revised figures

### Reduction of PRTR Chemical Discharges

In its Responsible Care Medium-term Plan 2023, MGC set a target of reducing its plants' discharges of chemicals regulated by Japan's PRTR Law by 10% relative to FY2020.

## Pollution Prevention (Non-consolidated)

### Air Emissions

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Volatile organic compounds (VOCs)	Ton	375	338	298	379
SO <sub>x</sub>	Ton	54	64	30	36
NO <sub>x</sub>	Ton	472	508	368	407
Dust	Ton	25	31	8	12

※ We have reviewed past data and revised figures.

### Control of Water Discharge

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
BOD	Ton	33	47	38	25
COD	Ton	125	121	137	136
Total oxygen demand (BOD+COD)	Ton	157	169	175	161
Total nitrogen emissions	Ton	247	193	309	239
Total phosphorus emissions	Ton	59	51	56	49

※ We have reviewed past data and revised figures.

## Environmental Accounting (Non-consolidated)

### Environmental Accounting

Breakdown			Unit	FY2019		FY2020		FY2021		FY2022	
				Amount invested	Expenses	Amount invested	Expenses	Amount invested	Expenses	Amount invested	Expenses
Onsite cost	Pollution prevention cost	Air pollution	Million yen	6	926	95	878	72	859	46	923
		Water pollution	Million yen	106	1,669	178	1,561	144	1,667	62	1,976
		Soil/noise pollution	Million yen	80	0	354	0	19	3	10	0
	Global environmental protection cost		Million yen	139	1,806	192	1,872	499	2,173	632	1,818
	Resource recycling cost		Million yen	0	837	6	1,143	0	819	28	1,088
Up or down stream cost			Million yen	0	35	0	40	4	112	9	0
Management activity cost			Million yen	25	475	41	547	1	1,391	6	1,496
R&D cost			Million yen	337	2,716	442	2,748	1,189	2,826	734	4,170
Social contribution cost			Million yen	0	8	0	7	0	5	0	4
Environmental damage cost			Million yen	0	74	0	71	0	75	0	48
Total*			Million yen	692	8,546	1,308	8,866	1,929	9,929	1,527	11,522

\*Due to rounding off figures, there are places where the sums for each item do not match the total.

### Economic Benefits Associated with Environmental Protection Measures

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Income	Million yen	45	48	8	61
Reduction of expenses	Million yen	398	111	74	242

### Water Conservation Expenditure

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Water-related investment (CAPEX)	Million yen	106	178	144	62
Water-related expenses (OPEX)	Million yen	1,669	1,561	1,667	1,976

### Biodiversity Conservation Project Expenditures (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Biodiversity conservation project investment (CAPEX)	Million yen	0	0	0	0
Biodiversity conservation project expenses (OPEX)	Million yen	113	108	85	91

## Environment-related Accidents / Violations of Environmental Laws and Regulations (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Violations of environmental laws and regulations	Cases	0	1	2	0
Accidents/pollution with potential to cause environmental problems	Cases	1	1	1	0
Complaints regarding environmental problems	Cases	0	0	0	0
Total environmental fines/penalties	Thousand yen	0	0	0	0

※ We have reviewed past data and revised figures.

## Reporting Scope

### The scope of Scope1+2,3 ,Energy

#### Japan

Company	Scope1+2 Scope3	Energy
JSP CORPORATION	●	●
JAPAN FINECHEM COMPANY, INC.	●	●
TOHO EARTHTECH, INC	●	●
Japan U-PiCA Company, Ltd.	●	●
FUDOW COMPANY LTD.	●	●
MGC Terminal Company, Inc.		
MGC Advance Co., Ltd.		
MGC Woodchem Corporation	●	●
Polyols Asia Company, Inc.		
MGC ENERGY Company Limited		
KYODOU KASANKASUI SO CORP.	●	●
MGC Filsheet Co., Ltd.	●	●
MGC Electrotechno Co., Ltd.	●	●
Yonezawa Dia Electronics Co., Inc.	●	●
MGC AGELESS Co., Ltd.	●	●
Global Polyacetal Co., Ltd.		
EIWA CHEMICAL IND. CO., LTD.	●	●
Toyo Kagaku Co., Ltd.	●	●
Mitsubishi Gas Chemical Trading, Inc.		
Ryowa Enterprise Co., Ltd.		

#### Overseas

Company	Scope1+2 Scope3	Energy
SAMYOUNG PURE CHEMICALS CO., LTD.	●	●
Korea Polyacetal Co., Ltd	●	●
MGC PURE CHEMICALS TAIWAN, INC.	●	●
TAIXING MGC LINGSU CO., LTD.		
MITSUBISHI GAS CHEMICAL ENGINEERING-PLASTICS (SHANGHAI) CO., LTD.	●	●
MGC PURE CHEMICALS SINGAPORE PTE. LTD.	●	●
MITSUBISHI GAS CHEMICAL SINGAPORE PTE. LTD.	●	●
PT PEROKSIDA INDONESIA PRATAMA	●	●
THAI POLYACETAL CO., LTD	●	●
AGELESS (THAILAND) CO., LTD.	●	●
MGC ELECTROTECHNO (THAILAND) CO., LTD	●	●
MGC ADVANCED POLYMERS, INC.	●	●
MGC PURE CHEMICALS AMERICA, INC	●	●
MITSUBISHI GAS CHEMICAL AMERICA, INC		

## Status of External Certification

### Status of External Certification (As End of March 2023)

#### Japan

Company	Business Sites	ISO 14001	OHSAS 18001	ISO 45001	ISO 9001
MITSUBISHI GAS CHEMICAL COMPANY, INC.	Niigata Plant	●			●
	Mizushima Plant	●			●
	Yokkaichi Plant	●			●
	Kashima Plant	●			●
	Yamakita Plant	●			●
JSP CORPORATION	Hokkaido Plant	●			●
	Kanuma No.1 Plant	●			●
	Kanuma No.2 Plant	●			●
	Kanuma No.3 Plant				
	Mirafoam Plant	●			●
	Kashima Plant	●			●
	Yokkaichi No.1 Plant	●			●
	Yokkaichi No.2 Plant	●			●
	Kansai Plant	●			●
	Kitakyushu Plant				
	Kyusyu Plant	●			●
JAPAN FINECHEM COMPANY, INC.	Sakaide Factory	●			●
	Niigata Factory	●			●
	Hiratsuka Division	●			●
TOHO EARTHTECH, INC.	Factory				●
	Construction Business Headquarters	●			●
MGC Woodchem Corporation	Hiratsuka Factory				
	Shimizu Factory				
	Mizushima Factory				
Japan U-Pica Company Ltd.	Shonan Factory				●
	Mine Factory	●			●

Company	Business Sites	ISO 14001	OHSAS 18001	ISO 45001	ISO 9001
Fudow Company Limited	Fujinomiya Factory	●			●
	Hiratsuka Factory	●			●
	Gamagori Factory				●
	Tokai Office				●
KYODOU KASANKASUI SO CORP.	Factory				
MGC Filsheet Co., Ltd.	Tokorozawa Factory				●
	Osaka Factory				●
	Shirakawa Factory				●
MGC Electrotechno Co.,Ltd.	Factory	●			●
Yonezawa Dia Electronics Co., Inc.	Factory	●			●
MGC AGELESS Co.,Ltd.	Factory				●
EIWA CHEMICAL IND. CO., LTD	Kinuura Factory				●
	Ujitawara Factory				●
TOYO KAGAKU, INC.	Headquarters Factory	●			●
	Mitake Factory	●			●
	Mizushima Factory	●			●



## Asia

Company	Business Sites	ISO 14001	OHSAS 18001	ISO 45001	ISO 9001
■Korea					
Samyoung Pure Chemicals Co., Ltd	Cheonan Plants	●		●	●
	Ulsan Plants	●		●	●
■Taiwan					
MGC Pure Chemicals Taiwan, Inc.	Plant	●		●	●
■China					
Taixing Lingsu Specialty Materials Co., Ltd.	Plant	●			●
mitsubishi gas chemical engineering-plastics (shanghai) co., ltd.	Plant	●			●
Suzhou MGC Suhua Peroxide Co., Ltd.	Plant	●			●
■Singapore					
MGC PURE CHEMICALS SINGAPORE PTE. LTD.	Plant	●		●	●
■Indonesia					
PT PEROKSIDA INDONESIA PRATAMA	Plant	●		●	●
■Thailand					
THAI POLYACETAL CO., LTD	Plant	●		●	●
AGELESS (THAILAND) CO., LTD.	Factory			●	●
MGC ELECTROTECHNO (THAILAND) CO., LTD	Factory	●			●

## Americas

Company	Business Sites	ISO 14001	OHSAS 18001	ISO 45001	ISO 9001
MGC ADVANCED POLYMERS, INC.	Factory	●			●
MGC PURE CHEMICALS AMERICA, INC	Arizona Facility	●		●	●
	Texas Facility	●		●	●
	Oregon Facility	●		●	●

\* Total 39sites (68%) of 57 production sites acquired ISO 14001 certification.

\* Total 0sites (0%) of 57 production sites acquired OHSAS 18001 certification.

\* Total 10sites (17%) of 57 production sites acquired ISO 45001 certification.

## Social

Employees | Diversity | Human Resource Development | Work-life Balance | Respect for Human Rights |  
Employee Health | Occupational Health and Safety / Process Safety and Disaster Prevention | Ensuring the Quality and  
Safety of Chemicals and Products | Socially Responsible Sourcing | Communication with Stakeholders |  
Social Contribution Activities | Participation in External Initiatives

### Employees (Non-consolidated) Average Age, Average Length of Service

Indicator	Category	Unit	FY2019	FY2020	FY2021	FY2022
Average age	Male	Years old	41.8	42.0	42.2	42.2
	Female	Years old	39.1	38.8	38.7	38.2
	Overall	Years old	41.5	41.7	41.8	41.8
Average length of service	Male	Year	18.8	19.0	19.1	19.1
	Female	Year	15.8	15.5	15.3	14.5
	Overall	Year	18.5	18.6	18.7	18.7

\* Unless otherwise noted, data are current as of March 31 of each fiscal year and include MGC personnel seconded to other companies.

### Full-time Employees

Indicator	Category	Unit	FY2019	FY2020	FY2021	FY2022
Overall	Male	People	2,468	2,503	2,542	2,516
	Female	People	264	270	274	287
	Total	People	2,732	2,773	2,816	2,805
	Ratio of females	%	9.7	9.7	9.7	10.2
By age	20s and under	People	480	474	477	465
	30s	People	689	704	721	745
	40s	People	828	808	781	742
	50s	People	723	774	811	818
	60 and over	People	12	13	26	35

### Managers

Indicator	Category	Unit	FY2019	FY2020	FY2021	FY2022
Overall	Male	People	885	904	918	922
	Female	People	18	22	26	31
	Total	People	903	926	944	953
	Ratio of females	%	2.0	2.4	2.8	3.3

### Temporary and Contract Employees

Indicator	Category	Unit	FY2019	FY2020	FY2021	FY2022
Number of temporary employees*		People	0	0	0	0
Contract employees	Male	People	17	34	27	20
	Female	People	106	96	103	110
	Total	People	123	130	130	130

\*Average number per year

## Employees (Consolidated)

Indicator	Category	Unit	FY2019	FY2020	FY2021	FY2022
Overall	Male	People	7,311	7,449	7,925	7,936
	Female	People	1,814	1,956	2,105	2,158
	Total	People	9,125	9,405	10,030	10,094
	Ratio of Non-full-time employees	%	10.5	9.5	9.5	7.3
Management personnel	Male	People	1,597	1,735	1,775	1,779
	Female	People	116	126	123	123
	Total	People	1,713	1,861	1,898	1,902

\* Personnel (including contract employees and personnel seconded to MGC) employed as of March 31 of each fiscal year, including temporary and part-time employees.

\* For the reporting boundaries of the data in the table below, see page 35.

## Diversity (Non-consolidated)

### New Employees

Indicator	Category	Unit	FY2019	FY2020	FY2021	FY2022
New Employees (new graduates) *1	Male	People	66	63	77	70
	Female	People	12	13	14	14
	Total	People	78	76	91	84
	Ratio of females	%	15.4	17.1	15.4	15.8
New Employees (mid-career hires) *2	Male	People	19	20	22	10
	Female	People	10	2	4	13
	Total	People	29	22	26	23
	Ratio of females	%	34.5	9.1	15.3	56.5
Mid-career hires' share of total (first disclosed October 2021)		%	27.1	22.4	22.2	21.5

\*1. Number of people who joined the company in April of each fiscal year

\*2. Number of people who joined the company from April to March of the following year

[ ] is the number of people who joined the company through the comeback system.

Comeback system: A system in which employees who have retired from the company (3 years or more of service, less than 10 years since retirement) are reemployed after a prescribed screening process.

### Ratio of Employees with Disabilities

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Number of employees with disabilities	People	50	51	53	55
Ratio of employees with disabilities*	%	2.30	2.27	2.45	2.51
(Statutory minimum rate)	%	2.20	2.20	2.3	2.3

\*Data as of June 1 of each fiscal year

## Re-employment of retired employees

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Re-employment of retired employees	People	24	22	29	48
Ratio of re-employment of retired employees	%	80	81	83	74

## Human Resource Development (Non-consolidated)

### Performance review and career development

Target and performance interviews are held once every six months for employees (full-time employees and retired employees who have been rehired) and reviews are conducted. Additionally, career interviews are held once a year for non-managerial staff to review their career training and development.

### Average Training Hours

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Average training and development hours per full-time employee	Hours	24.9	24.9	26.1	26.2

### Training Programs (FY2022)

Training purpose	Content	Target audience
Training for all employees	Compliance/internal control education, D&I promotion education, human rights awareness education, sustainability education	All employees
Level-specific education and training	Organizational management training, mid-level management training, new management training	Managerial level
	Managerial candidate training, mid-career employee training, course selection training	Mid-career employee level
	Young employee training, new employee follow-up training, new employee training	Young employee level
Job-specific education and training	Logical communication training, problem-solving ability training, negotiation training, facilitation training, coaching skills training, design thinking training, overseas short-term training	Mid-career/young employees
Job-based education and training	Patent training, marketing education, DX education, HAZOP training, engineer planning training	Mainly research and technical staff

\*Indicates training conducted company wide. Job-specific training and OJT are implemented at each office.

## Work-life Balance

### Basic Approach to Wages and Working Hours

The MGC Group complies with local minimum wage laws and regulations in the countries/regions in which it operates and pays wages to its employees based on fair evaluations. In addition to also complying with local laws and regulations on working hours, the Group endeavors to enable employees to have a healthy work-life balance through appropriate labor management to avoid onerous work schedules.

### Work-life Balance Data (Non-consolidated)

Indicator		Unit	FY2019	FY2020	FY2021	FY2022
Total annual average working hours (excluding managers)		Hours	1,845.8	1,858.2	1,859.2	1,851.0
Average monthly overtime/holiday work (excluding managers)		Hours	13.6	12.9	14.6	14.8
Annual paid vacation days available		Days	19.4	19.4	19.3	19.3
Annual paid vacation days taken		Days	16.9	15.0	15.6	16.5
Ratio of taking annual leave		%	86.9	77.6	80.9	85.4
Employees who started maternity leave* <sup>1</sup>		People	21	8	13	10
Employees who started parental leave	Male	People	3	31	31	48
	Female	People	21	14	14	11
Return to work rate after taking maternity/childcare leave	Male	%	100	100	100	100
	Female	%	100	100	100	100
Employees who took shortened working hours for childcare	Male	People	1	0	0	2
	Female	People	35	36	36	45
Employees who started taking nursing care leave		People	0	3	0	3
Voluntary retirement* <sup>2</sup>		People	20	24	30	40
Retired due to company reasons		People	0	0	0	0
Total retirees		People	20	24	30	40
Rate of employee turnover		%	0.7	0.9	1.1	1.4
Rate of employee turnover due to voluntary retirement		%	0.7	0.9	1.1	1.4
Employee turnovers within three years* <sup>3</sup>		People	4	8	3	1
Rate of employee turnover within three years		%	5.1	10.5	3.3	1.2

\*1. Does not include those who are still on leave that started in the previous fiscal year.

\*2. Does not include transferees to other Group companies. Including those who have completed the period of leave of absence.

\*3. Number of employee turnovers within three years from among new graduate hires in each fiscal year.

※ We have reviewed past data and revised figures.

## Programs to Promote Work-Life Balance (Non-consolidated)

Purpose of the system	Program	Description
A system that allows for a variety of ways to use your work time	Flextime	Introduced a super flextime system with no core time throughout the company (to regular day-shift workers only)
	Teleworking	Company-wide implementation.; employees may work from home up to three days per week
	Shortened work schedule for caregivers	Employees with young children (up to third grade) or other family members requiring care can work a shortened schedule (up to six hours per day in 30-minute units)
A system that allows for a variety of ways to take time off	Annual paid leave by "half-day"	Employees can take a half-day leave up to 30 times per year
	Accumulating annual leave	Employees can accumulate up to 40 unused paid leave from prior years for emergency use (e.g., personal illness/injury, family illness, natural disaster, fertility treatment)
	Volunteering leave	Employees who volunteer to assist with emergency disaster relief can take up to three (paid) days per year to do so
	Medical donors leave	Employees can take up to three (paid) days per year for bone marrow donation, including registration, screening and extraction
	Nursing leave for children	Employees can take up to 20 personal days per year to care for children not yet of school age
	Nursing leave	Employees can annually take five days per family member requiring care, up to a maximum of 10 days if two or more family members require care
	Refresh leave	Upon turning 50 years old, employees are granted five days of special (paid) vacation and paid a one-time bonus
A system that allows you to take the necessary time off with peace of mind during life events	Parental leave	Employees unable to secure childcare can take leave until child is two years old
	Paternity leave	Employees can take five days of (paid) leave when spouse gives birth
	Nursing leave	Employees can take one year of leave per family member requiring care; the year can be split into up to three intervals
	Leave to accompany spouse overseas	Employees can take a leave of absence for up to three years to accompany their spouse working overseas.

## Respect for Human Rights

### Basic Approach to Human Rights

The MGC Group supports international human rights standards such as the UN Global Compact, UN Guiding Principles on Business and Human Rights and OECD Guidelines for Multinational Enterprises.

The MGC Group respects everyone's dignity and rights. It does not discriminate on any grounds, including but not limited to pedigree, nationality, race, ethnicity, beliefs, religion, gender, sexual orientation, age, disability, personal interests, educational attainment, pregnancy, language, economic background and political views.

### Promotion of Respect for Human Rights

MGC promotes respect for human rights mainly through its Diversity and Inclusion Promotion Expert Committee (administrative staffing for which is provided by the Administrative & Personnel Division's D&I Promotion Group). An advisory body of the Sustainability Promotion Council (made up of directors and chaired by MGC's president), the Diversity and Inclusion Promotion Expert Committee reports to the Sustainability Promotion Council through the Sustainability Promotion Conference Secretariat.

The Administrative & Personnel Division's D&I Promotion Group carries out initiatives to promote everyday respect for human rights (e.g., educating about/raising awareness of human rights, addressing human rights issues).

## Basic Approach to Rights to Organize and to Collectively Bargain

The MGC Group respects basic labor rights, including workers' rights to organize and collectively bargain.

### Freedom of Association\*1 (non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Union members*2	People	1,887	1,885	1,902	1,888
Ratio of union members*3	%	100	100	100	100

\*1. Includes some affiliates

\*2. Data is as of March 31 for each fiscal year

\*3. Number of union members / number of eligible people (excluding management level and others stipulated by agreement)

### Employee Health (non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Ratio of employees receiving regular health checkups*	%	99	99	99	100
Ratio of employees receiving stress checks	%	98	98	98	98

\*Employees on temporary retirement excluded

## Occupational Health and Safety / Process Safety and Disaster Prevention

### Occupational Health and Safety / Process Safety and Disaster Prevention Policies

In accord with its Safety Philosophy and Safety Philosophy Behavior Guidelines, MGC conducts safety activities aimed at completely eliminating occupational injuries with the participation of all personnel, including partner companies' employees working at MGC sites in addition to MGC employees. Every MGC site also conducts their own safety activities spearheaded by front-line personnel. Additionally, MGC conducts company-wide improvement activities through its cross-organizational LINK program. MGC systematically maintains its facilities and is stepping up TPM\* (total productive maintenance) activities at production plants as an effective means of not only preventing accidents but also reducing equipment breakdowns and production downtime.

\*TPM activities: activities that continuously improve productivity and contribute to profits by eliminating all types of losses that exist in production systems.

#### • Safety Philosophy

Ensuring safety is the top priority of our business activity

#### • Safety Philosophy Behavior Guidelines

- (1) Fostering a safety culture
- (2) Thorough education and drills
- (3) Confirming and abiding by safety rules
- (4) Promoting preventive safety measures

#### • Safety Slogan

Build a safety culture together through keen awareness and certain knowledge.

### Occupational Health and Safety(non-consolidated)

Indicator		Unit	FY2019	FY2020	FY2021	FY2022
Lost work accident	Employees	Cases	0	1	2	1
	Partner*1	Cases	3	5	8	1
Work-related fatalities	Employees	People	0	0	0	0
	Partner*1	People	0	0	0	0
Lost-time injury frequency rate*2	Employees	—	0	0.28	0.45	0.28
	Partner*1	—	1.41	1.38	1.73	0.25
Lost-time injury severity rate*3	Employees	—	0	0.008	0.001	0.004
	Partner*1	—	0.039	0.068	0.023	0.000
Occupational illness frequency rate (per one million hours worked)	Employees	—	0.29	0.56	0.83	0.28
	Partner*1	—	0.85	1.38	1.35	1.73
Number of violations of occupational health and safety regulations and codes		Cases	0	0	0	0

\*1. Including contract employees

\*2. Total number of deaths and injuries caused by labor accidents per one million actual hours worked

\*3. Total number of working days lost per 1,000 working hours

※ We have reviewed past data and revised figures.

### Occupational Health and Safety(consolidated)

Indicator		Unit	FY2019	FY2020	FY2021	FY2022
Lost work accident	Employees	Cases	7	6	6	8
	Partner*1	Cases	5	7	9	3
Work-related fatalities	Employees	People	0	0	0	0
	Partner*1	People	1	0	0	0

\*1. Including contract employees

\* For the reporting boundaries of the data in the table below, see page 35.

### Performance monitoring and management of health and safety(non-consolidated)

KPI indicator		Targets	FY2019	FY2020年	FY2021	FY2022
serious occupational accidents*1	Cases	0	0	1	1	1
	achievement status	—	○	×	×	×
Serious accidents*2	Cases	0	1	0	0	0
	achievement status	—	×	○	○	○

\*1. Accidents resulting in lost work days eligible for disability compensation, including death and permanent disability, or potential disability, with four or more lost work days

\*2. Accidents that pose a threat to third parties, such as local environmental pollution or damage to local residents, and accidents involving serious industrial accidents

### Occupational safety and health management system

The Environment and Safety Committee is chaired by the president. The members of the Environment and Safety Committee are directors, auditors, those in charge of the Research & Development, those in charge of the Basic Chemicals Business Sector, those in charge of the Specialty Chemicals Sector, the Plant Managers, the General Manager of the Production Engineering Division, the General Manager of the Purchasing & Logistics Division, and other persons appointed by the President.

The Environmental Safety Committee report the status of implementation of Responsible Care<sup>※</sup>, the results of Responsible Care audits, the results of environmental safety inspections, and the occurrence of occupational accidents and abnormal phenomena.



### ※Responsible Care

Voluntary improvement activities that consider "health, safety, and the environment" throughout the entire life cycle of chemical substances, from development to manufacturing, distribution, use, final consumption, and disposal, and harmonize business activities with global environmental protection.

"Health, safety, and the environment" here refers to a global concept encompassing occupational health and safety, process safety and disaster prevention, environmental protection, chemical and product safety, logistics safety, and communication with society.

### ※Responsible Care

It encompasses all of occupational health and safety, process safety and disaster prevention, environmental protection, chemical and product safety, and logistics safety.

Environmental conservation includes both local environmental issues (pollution) and global environmental issues.

### Occupational Safety and Health Committees, Management Council Meetings and Management Briefings

MGC has established Occupational Safety and Health Committees comprising representatives of labor and management at all of its sites. The committees thoroughly research and discuss basic safeguards to prevent workplace hazards and protect workers' health (including identification of causes of occupational accidents and recurrence prevention measures) among other important matters.

Additionally, representatives of management (President, as well as Directors who are appointed by President) and labor unions regularly gather together at management council meetings and management briefings to discuss operations in general and occupational safety and health matters.

### Role of the Occupational Safety and Health Committee

The Occupational Safety and Health Committees of each business site carry out occupational safety and health initiatives, including occupational safety and health risk management.

Unions and companies discuss and exchange opinions on occupational safety and health at the Central Environmental Safety and Health Conference.

### Procedure for Handling Labor Standard Violations

When the MGC Group is contacted by authorities about a violation, the matter is referred to concerned staff in the Environment, Safety & Quality Assurance Division and Administrative & Personnel Division and reported to senior management. Said staff decide how to rectify the violation, set a timeline for doing so in consultation with each other and oversee the rectification process until completed. MGC endeavors to also raise awareness and prevent recurrence by sharing examples of nonconformance with its entire workforce.

• **Selected Initiatives**

With safety as its top priority, MGC proactively pursues initiatives aimed at zero accidents and zero injuries.

Intensification of everyday safety activities	MGC is stepping up workplace safety activities, including hazard prediction, finding near-miss incidents, pointing and calling, 5S activities and supervisor patrols.
Augmentation of education	MGC is augmenting its educational programs, including by installing operator training simulators and hiring an external organization to conduct process risk assessment (HAZOP) training.
Workplace improvement presentations	MGC aims to encourage workplace safety activities by sharing and commending outstanding activities at workplace and company-wide improvement presentations.
Accident recurrence prevention	MGC endeavors to prevent recurrence of accidents similar to ones that have occurred at its sites or at Group companies by sharing and analyzing case studies of the accidents. Additionally, its plants actively share information on their occupational safety and disaster prevention activities with each other through LINK activities in the aim of upgrading their independent process-safety capabilities to a high level and ensuring safe operations.
Disaster prevention support for partner companies	MGC strengthens communications with partner companies through such means as holding disaster prevention conferences and providing information on accidents that occurred at other plants/companies. Additionally, it supports partner companies' safety activities by, e.g., making internal educational facilities available for them.
Safety awards	MGC's president presents awards to plants without any occupational injuries for a certain period of time. Two sites received such awards in 2022.
Safety consciousness-raising through, e.g., posters	MGC's Safety Philosophy, and MGC Group Basic Policy on Environment and Safety Policies are displayed on banners and posters at every workplace. Additionally, MGC promote safety consciousness by having all personnel carry a Safety Slogan card while on the job.
Adoption of new technologies	MGC is preparing to adopt state-of-the-art testing/inspection technology and upgrading its facilities management technologies.

## Process Safety and Disaster Prevention

### • Process Safety Incidents(non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Total count of process safety incidents (PSIC)	Cases	3	2	4	8
Process safety total incident rate (PSTIR)	—	0.2	0.1	0.1	0.2
Process safety incident severity rate (PSISR)	—	0.3	0.1	0.2	0.3

※ We have reviewed past data and revised figures.

### Process Safety Assessments for New Processes

Plants/laboratories mitigate the risk of accidents in the course of their operations by identifying workplace hazards, assessing risks by type and frequency of occurrence and devising and implementing measures to avert any intolerable risks.

### Process Safety Assessments for Existing Processes

When installing new capacity or modifying existing facilities, plants/laboratories mitigate the risk of accidents by assessing process safety, implementing necessary safeguards and subsequently reassessing/updating on a regular basis.

### Response after disaster

After the anomalous phenomenon subsides, the site that caused the disaster will investigate the cause and take measures to prevent recurrence in order to resume business.

Once the abnormal phenomenon has subsided, if the plant manager deems it necessary, an accident countermeasures committee will be established to investigate the cause and take measures to prevent recurrence.

If the scale of the accident is large and the officer in charge of Environment Safety and Quality Assurance Division deems it necessary, an accident response committee will be established at the head office.

## Reporting Scope

### Social

#### Japan

Company	Employees	Occupational Health and Safety
JSP CORPORATION	●	●
JAPAN FINECHEM COMPANY, INC.	●	●
TOHO EARTHTECH, INC	●	●
Japan U-PiCA Company, Ltd.	●	●
FUDOW COMPANY LTD.	●	●
MGC Terminal Company, Inc.	●	●
MGC Advance Co., Ltd.	●	●
MGC Woodchem Corporation	●	●
Polyols Asia Company, Inc.		
MGC ENERGY Company Limited		
KYODOU KASANKASUISO CORP.		
MGC Filsheet Co., Ltd.	●	●
MGC Electrotechno Co., Ltd.	●	●
Yonezawa Dia Electronics Co., Inc.	●	●
MGC AGELESS Co., Ltd.	●	●
Global Polyacetal Co., Ltd.	●	
EIWA CHEMICAL IND. CO., LTD.	●	●
Toyo Kagaku Co., Ltd.	●	●
Mitsubishi Gas Chemical Trading, Inc.	●	
Ryowa Enterprise Co., Ltd.	●	
SHINSANSO KAGAKU CO.※		●
MGC Farmix Co.,Ltd.※		●

#### Overseas

Company	Employees	Occupational Health and Safety
SAMYOUNG PURE CHEMICALS CO., LTD.	●	
Korea Polyacetal Co., Ltd		
MGC PURE CHEMICALS TAIWAN, INC.	●	●
TAIXING MGC LINGSU CO., LTD.	●	
MITSUBISHI GAS CHEMICAL ENGINEERING-PLASTICS (SHANGHAI) CO., LTD.	●	●
MGC PURE CHEMICALS SINGAPORE PTE. LTD.	●	●
MITSUBISHI GAS CHEMICAL SINGAPORE PTE. LTD.	●	
PT PEROKSIDA INDONESIA PRATAMA	●	●
THAI POLYACETAL CO., LTD	●	●
AGELESS (THAILAND) CO., LTD.	●	●
MGC ELECTROTECHNO (THAILAND) CO., LTD	●	●
THAI POLYCARBONATE CO., LTD.※		●
Brunei Methanol Company Sdn.Bhd.※		
MGC ADVANCED POLYMERS, INC.	●	●
MGC PURE CHEMICALS AMERICA, INC	●	●
MITSUBISHI GAS CHEMICAL AMERICA, INC	●	
MGC Specialty Chemicals Netherlands B.V.	●	

※Equity method affiliate

## Ensuring the Quality and Safety of Chemicals and Products (non-consolidated)

### Policy on Chemical and Product Safety

Under its Safety Philosophy and Safe Behavior Guidelines, the MGC Group's basic policy is to ensure the safe handling, use and disposal of chemical products.

### System for Promoting the Safety of Chemicals and Products

The MGC Group promotes responsible care (RC) in all divisions in accordance with the MGC Group Policies on Environment and Safety. It establishes RC medium-term and annual plans, and progress with those plans is reported to the Environment and Safety Council, chaired by the president, at a meeting held in December of each year. Once approved, the plans ensure continuous improvements through a PDCA cycle.

### Chemical and Product Safety Activities

At MGC, we conduct basic surveys and safety assessments at the product development stage.

When products correspond to new chemical substances, we first conduct safety testing and then classify the products according to whether they do or do not come under applicable regulations, as well as according to their degree of hazard under standards such as GHS\*, before preparing safety information such as safety data sheets (SDSs). Based on these, we perform risk assessments (based on hazards of the substances themselves and hazards related to exposure) for every stage of a product, from manufacture to disposal. Products are offered once this screening (premarketing investigation) is complete.

Many of MGC's products are chemicals, and potential product-related accidents include fires and chemical burns. We present hazard information about chemicals with SDSs, product labels, and yellow cards given to customers and others concerned to ensure that products are handled safely. Hazard information is also provided for products aimed at overseas markets, via translated SDSs and other means.

\*GHS: The Globally Harmonized System of Classification and Labelling of Chemicals.

Chemical hazards are classified under fixed standards and are indicated clearly with pictograms on labels and through SDS documentation. Ultimately, the information contributes to accident prevention and to protecting human health and the environment.

### Chemical Safety Information Management

MGC manages chemical safety information to help customers, employees, partner companies' employees and other concerned parties better understand chemicals' hazardous/toxic properties, promote proper handling of chemicals and, in turn, prevent occupational injuries and pollution due to chemicals.

MGC manages chemical safety information on hazardous/toxic properties of all chemicals it supplies (including chemicals sourced from external vendors) and all chemicals involved in the process of manufacturing or prototyping its products (including products in development, prototypes and intermediates).

For safety information on end products, products in development, prototypes, raw materials, intermediates, byproducts, waste products and reagents, MGC stores certain safety information in an environmental and safety database accessible via its intranet site. Information in the database includes reports on internally and externally conducted safety assessments/tests, Safety Data Sheets in multiple languages and warning labels in multiple languages.

### Product Risk Assessments

MGC performs risk assessments on all new products. It also reassesses existing products' risks whenever a raw-material input or manufacturing process changes, the product is to be used for a new application, applicable laws, regulations or standards are revised or new scientific knowledge becomes available.

## Safety Assessment

When commencing production using a newly developed chemical or using an existing chemical for a new application, MGC assesses (1) physical and chemical hazards, (2) human health toxicity and (3) environmental toxicity. When assessing a chemical's safety, MGC also factors in the chemical's compatibility with applicable laws and both domestic and international regulations. In the case of new products, MGC analyzes and assesses risks at every stage of the product's lifecycle from manufacturing, sales and distribution to usage/consumption and disposal, fully taking into account how the product foreseeably could be used, prospective users' characteristics, usage environments and other relevant factors. When a product requires regulatory approval as a new chemical substance, MGC formally seeks such approval from competent authorities.

## Quantitative Chemical/Product Safety Targets Through

Indicator	Unit	FY2023
Pre-/post-marketing investigations of new products	% Of products	100
Substances registered in compliance with local chemical substance controls	% Of products	100
SDS (safety information) prepared and distributed	% Of products	100

## Socially Responsible Sourcing (non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Share of total purchases* sourced from suppliers that completed CSR questionnaires	%	—	90	99	99

\*Purchases by Purchasing & Logistics Division

## Basic Approach to Human Rights

Under the Mitsubishi Gas Chemical CSR Procurement Guidelines, MGC calls upon its suppliers (including contractors or agents) to prohibit discrimination, inhumane treatment, forced labor and child labor. MGC is proactively endeavoring to gain suppliers' understanding of and cooperation with the Guidelines.

## Basic Approach to Rights to Organize and to Collectively Bargain

The MGC Group respects basic labor rights, including workers' rights to organize and collectively bargain. Even in raw material supply chains, MGC respects workers' rights to organize and collectively bargain as a means of negotiating their wages, working conditions, working environment and other such matters with management.

## Approach to Water Use and Biodiversity in Socially Responsible Sourcing

- MGC complies with local environmental laws and regulations, including those pertaining to water withdrawals, wastewater discharges, industrial sewage and emissions, in the countries/regions in which it operates. It also sets voluntary standards in pursuit of further improvement.
- MGC uses materials conducive to preserving biodiversity, discloses its progress in reducing emissions, effluents, soil contamination, resource usage and waste usage for the sake of environmental protection. It also carries out initiatives to improve in the areas.

## Communication with Stakeholders (Non-consolidated)

Stakeholder	Communication philosophy	Main means of communication	Frequency
Customers	MGC offers a wide range of products. To respond to customer expectations and the trust they place in our products, MGC incorporates customer requests and feedback in product development and in improving its services.	Direct contact by sales staff	Daily
		Incoming phone calls, website contacts	Daily
		Survey requests from customers	Daily
		Responses to CDP climate change questionnaires	Once yearly
		Responses to CDP water security questionnaires	Once yearly
Shareholders / Investors	MGC conducts a broad range of communication activities and ensures shareholders and the investment community have a correct understanding of MGC; we strive to disclose information timely in a fair and transparent manner.	Earnings briefings	Twice yearly
		IR inquiries/responses	As necessary
		Information disclosure in compliance with laws or securities exchanges' regulations	Timely
		IR section of website	Daily
		General Meeting of Shareholders	Once yearly
		Reports to shareholders	Twice yearly
Business Partners	We consider supporting suppliers' CSR activities to be an important factor in this regard. In this way, we endeavor to build a supply chain that takes into account regulatory compliance, the environment and safety.	Communication through purchasing activities	Daily
		Inquiries about product sourcing	Daily
		Responses to CSR surveys	As necessary
Local communities	We encourage community interaction and contribute to their development through participation in local festivals, blood drives, and traffic safety campaigns in Japan, as well as through participation in local activities outside of Japan.	Incoming phone calls, website visits	Daily
		Local community activities (disaster relief, litter pickup, tree-planting, traffic safety, etc.)	As necessary
		Scholarships for foreign students through Mitsubishi Gas Chemical Memorial Foundation	Applications accepted twice yearly
		Support for education of next generation (distribution of chemistry experiment kits, etc.)	Periodically
		Community meetings at plants	As necessary
		Plant tours	As necessary
		Participation in local events	As necessary
Employees	MGC aims to create dynamic workplace environments where all employees know their respective roles, give full play to their creativity, produce impressive results and find meaning in their jobs.	Training programs, interviews	Periodically
		Management conferences/briefings (labor-management talks)	Periodically
		Personnel System Review Committee for joint labor-management discussion	Periodically
		Collective bargaining	As necessary
		Internal newsletter	Quarterly
		Intranet	Daily
		Consultation desk, whistleblower hotline	Daily
		Occupational Safety and Health Committee meetings	Periodically

## Social Contribution Activities

### Main Donations

Recipient
In-kind donation of emergency food stocks to Second Harvest Japan
Mitsubishi Memorial Foundation for Educational Excellence
Important Cultural Property Conservation Activities
Second Harvest Japan In-kind benefit of disaster stockpile
international friendship exchange

### Main Social Contribution Activities

Activity
Hosting of plant/laboratory tours
Promotion of communication with production plants' local communities
Sponsorship of community youth sports
Provision of instructors for university courses
Internship program (for university/technical college students)
Donation of science experiment kits to middle schools

### Social Contribution Activity Expenditures (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Social contribution activity expenditures	Million yen	251	230	206	185
Of which, total donations	Million yen	235	210	177	164
Of which, other expenditures	Million yen	16	17	29	17

### Priorities for Activities to Contribute to Society

#### •Contributions to local communities

MGC engages in community activities like sponsoring sporting events and participating in public gatherings, mainly in communities around its plants and other sites.

MGC places priority on reciprocal communication and partnerships with local communities. It also values coexisting in harmony with local communities and contributing to society through employees' participation on their own initiative. MGC supports employees' community/societal activities.

#### •Initiatives for the Next Generation

MGC host student visits to Japan and internships involving local junior high schools, high schools, technical junior colleges, and universities. We have also continued to provide chemistry experiment kits to junior high schools near our facilities since 2008, with the aim of helping students to realize that chemistry is useful in everyday life and preventing a declining interest in science. The kits help students learn about the oxidation of iron by making pocket heating pads.

Through these and other initiatives, we are stimulating interest in chemistry among children and students who represent the next generation.

#### •Support for promising talent and chemistry/chemical engineering research

Developing elite human resources who will shoulder the next generation is essential for sustained growth of society. At MGC as well, people are our most important asset from the standpoint of continuing to operate in perpetuity. Companies have a responsibility to contribute to society by supporting research and providing learning environments for self-motivated students. The Mitsubishi Gas Chemical Memorial Foundation provides scholarships to undergraduate and graduate students majoring in chemistry or chemical engineering, particularly foreign students from ASEAN countries who attend Japanese universities.

#### •Business-related contributions

As a company that develops and disseminates chemical technologies, MGC dispatches its researchers to speak at universities on topics such as product (new material) development at a chemical company, technological development programs, regulation of chemicals, and chemical industry developments based on their own practical experience.



## Participation in External Initiatives (Non-consolidated)

### Main External Initiatives

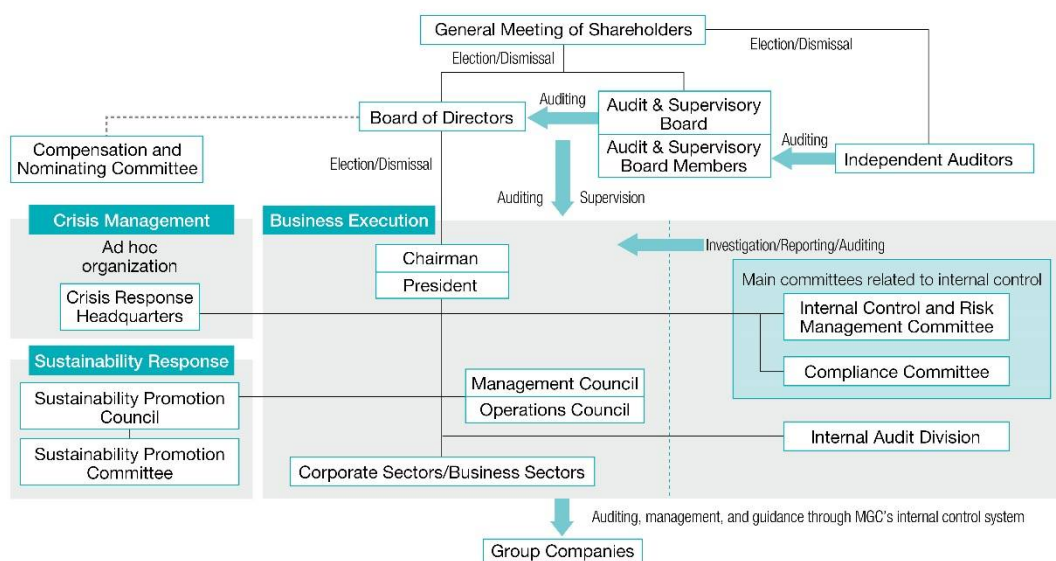
Entity
Japan Business Federation
Japan Business Federation's Committee on Nature Conservation
Japan Chemical Industry Association
Japan Petrochemical Industry Association
United Nations Global Compact
Task Force on Climate-related Financial Disclosures (TCFD)
Zero-Emission Challenge (Japan Business Federation)
Tokyo Zero-emission Innovation Bay (Ministry of Economy, Trade and Industry)
Japan Hydrogen Association
Responsible Care Global Charter
Japan Chemical Industry Association's Responsible Care Committee
Global Compact Network Japan

## Governance

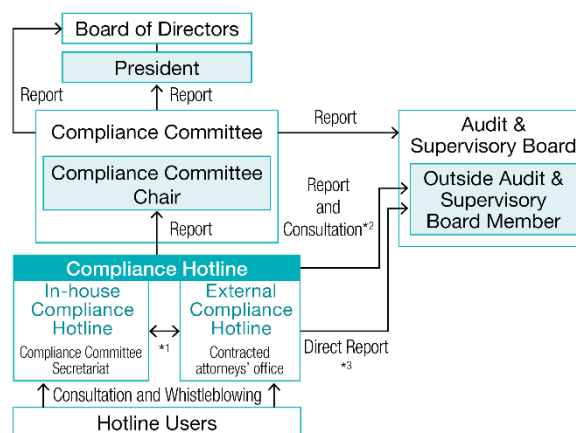
Management System | Governance Structure | Number of Major Meetings and Attendances |  
Officer Remuneration | Legal/Regulatory Violations | Compliance Violations | Internal Audits  
Compliance Consultation Desk | Approach to Prevention of Corruption | Prevention of corruption training  
Approach to Tax Governance | Political Contributions | Categories of Shares Issued

## Management System

### Corporate governance and risk management organization chart



### Compliance Consultation Structure

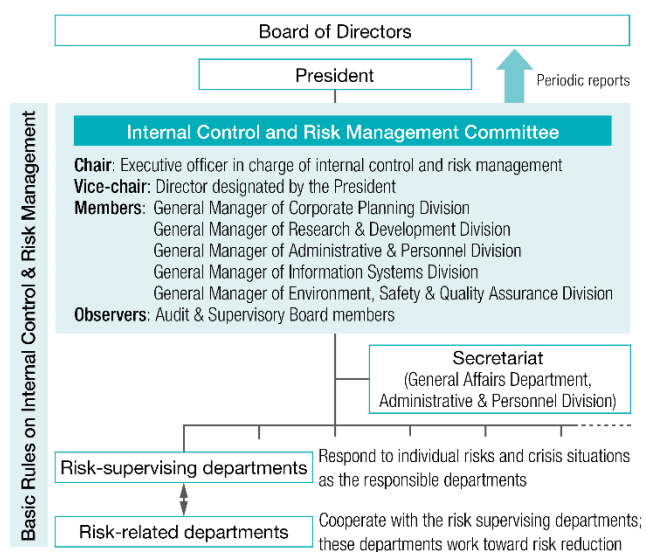


\*1 Coordinated response depending on the case

\*2 The Outside Audit & Supervisory Board Member is consulted for matters related to MGC officers

\*3 If a report received by External Compliance Hotline is deemed to be a serious problem related to MGC's management or management personnel, or if the response by the Compliance Committee, etc. is inadequate and an appropriate response cannot be expected, or if the Hotline user refuses to provide information to the Compliance Committee Secretariat, a direct report can be made to the Outside Audit & Supervisory Board Member.

## Risk Management Promotion System



## Governance Structure

Indicator	Scope		Unit	FY2019	FY2020	FY2021	FY2022	FY2023
Directors	Inside directors	Male	People	9	8	8	8	8
		Female	People	0	0	0	0	0
		Total	People	9	8	8	8	8
	Outside directors (independent)	Male	People	2	3	3	3	2
		Female	People	0	1	1	1	2
		Total	People	2	4	4	4	4
	Altogether		People	11	12	12	12	12
Average term			Year	5y11m	3y7m	3y7m	4y9m	-
Ratio of independent outside directors (actual)			%	18	33	33		-
Ratio of female directors			%	0	8	8	8	16
Executive directors			People	9	8	8	8	8
Audit & Supervisory Board Members	Inside Audit & Supervisory Board members	Male	People	2	2	2	2	2
		Female	People	0	0	0	0	0
		Total	People	2	2	2	2	2
	Outside Audit & Supervisory Board members	Male	People	2	2	2	2	2
		Female	People	0	0	0	0	0
		Total	People	2	2	2	2	2
	Altogether		People	4	4	4	4	4
Average term			Year	4y9m	5y9m	5y0m	4y0m	-
Ratio of independent outside Audit & Supervisory Board members (actual)			%	50	50	50	50	-
Ratio of female Audit & Supervisory Board members			%	0	0	0	0	0

\*Data as of the conclusion of the General Meeting of Shareholders held each fiscal year

## Number of Major Meetings and Attendances

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Board meetings	Times	12	12	12	12
Average attendance of directors at board meetings	%	99	100	100	100
Average attendance of Audit & Supervisory Board members at board meetings	%	98	100	100	100
Audit & Supervisory Board meetings	Times	14	14	14	14
Average attendance at Audit & Supervisory Board meetings	%	98	98	100	100

\*Data from April to March of each fiscal year

## Officer Remuneration

Indicator	Scope	Unit	FY2019	FY2020	FY2021	FY2022
Directors (excluding outside directors)	Total remuneration	Million yen	489	444	464	482
	Number of officers*	People	13	11	9	9
Audit & Supervisory Board Members (excluding outside Audit & Supervisory Board members)	Total remuneration	Million yen	52	53	52	52
	Number of officers*	People	2	3	3	2
Outside officers	Total remuneration	Million yen	55	70	75	75
	Number of officers*	People	4	6	7	7
Total		Million yen	596	567	593	611

\*Above number of Directors and Audit & Supervisory Board members, remuneration, etc. include remuneration for officers who resigned at the close of the General Meeting of Shareholders.

There is no Officer Remuneration, etc. received by outside officers from our subsidiaries.

## Legal/Regulatory Violations

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Cease and desist orders from JFTC	Cases	0	0	0	0
Suspension of operations due to, e.g., scandal	Cases	0	0	0	0
Compliance-related criminal indictments	Cases	0	0	0	0
Price-fixing	Cases	0	0	0	0
Bribery	Cases	0	0	0	0
Other violations	Cases	0	0	0	0

## Compliance Violations

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Number of reports to the Compliance Consultation Desk	Cases	17	27	25	20
Legal actions received for anti-monopoly/anticompetitive practices (cases under investigation)	Cases	0	0	0	0
Fines charged and settlement fees for anti-monopoly/anticompetitive practices	Thousand yen	0	0	0	0
Confirmed corruption incidents (cases under investigation)	Cases	0	0	0	0
Fines charged and settlement fees for corruption	Thousand yen	0	0	0	0
Other incidents related to compliance (excluding environmental)	Cases	0	0	1	1
Fines charged and settlement fees for other compliance-related incidents (excluding environmental)	Thousand yen	0	0	1,188	11,182
Reported cases of discrimination	Cases	0	0	0	0
Reported human rights violations	Cases	—	0	0	0
Reported cases of child labor	Cases	0	0	0	0
Reported cases of forced labor	Cases	0	0	0	0
Reported cases of infringement of rights of indigenous peoples	Cases	0	0	0	0

\*For the reporting boundaries of the data in the table below, see page 45.

## Internal Audits

MGC has established an Internal Audit Division, an internal organization that is dedicated exclusively to internal auditing and reports directly to MGC's president. As one activity to monitor internal controls, the Internal Audit Division conducts audits separate from the Audit & Supervisory Board and independent auditor's respective audits. It audits every facet of MGC and Group companies' business execution. Internal audits verify whether internal controls are implemented and functioning properly from multiple standpoints, including maintaining operational effectiveness and efficiency, ensuring the reliability of financial reporting, abiding by laws and regulations applicable to business activities and deterring compliance violations such as bribery, embezzlement and other forms of corruption, and keeping assets, all to enable MGC to achieve its management objectives. The Internal Audit Division audits all business units (MGC's divisions, other organizational units equivalent thereto and consolidated subsidiaries) at roughly three-year intervals. Internal audit findings are periodically reported to the Board of Directors and Audit & Supervisory Board by the director in charge of the Internal Audit Division.

## Compliance Consultation Desk

The MGC Group has established a Compliance Consultation Desk accessible both internally and externally (via a law office) to enable prompt detection of and responses to actual or potential situations that cannot be dealt with through normal organizational channels, including legal/regulatory violations (e.g., bribery, other acts of corruption, harassment), misconduct and human rights infringements.

All parties connected with the MGC Group can consult with or report information to the Compliance Consultation Desk, including not only Group personnel inclusive of temp and contract workers but also their family members and the Group's suppliers, customers and collaborators.

As a general rule, the Compliance Consultation Desk allows individuals to consult with or report to it by telephone or in-person conversation in addition to by self-documenting means such as email, fax or letter. It allows individuals to also consult/report anonymously if they so wish and protects the privacy of those who reveal their identity. The Compliance Consultation Desk never divulges names or reported facts to anyone beyond a bare minimum of concerned parties who need to be informed to investigate or otherwise appropriately respond to reports.

The privacy of individuals who cooperate with investigations is also protected, with even the fact that they cooperated kept confidential.

Investigative findings pertaining to consultations/reports are reported to the Compliance Committee, an independent body that reports directly to MGC's president. When the Compliance Committee determines that a compliance violation has occurred, appropriate corrective and recurrence-prevention measures are taken and the whistleblower is notified of the outcome. All Compliance Committee activities' outcomes are reported to the president, Board of Directors and Audit & Supervisory Board members.

## Approach to Prevention of Corruption

Under published "MGC Corporate Behavior Guidelines" and "MGC Group Code of Conduct" that are well known MGC Group, MGC Group employees, officers, directors and Audit & Supervisory Board members are obligated to comply with Japan's Unfair Competition Prevention Act, the U.S.'s Foreign Corrupt Practices Act, the U.K.'s Bribery Act and other anti-corruption laws and regulations, including those pertaining to bribery.

In addition, MGC prohibit transactions involving conflicts of interest, such as competitive transactions and self-dealing, without the company's permission. MGC also prohibit insider trading and acts of requesting personal gains or favors from business partners by using one's professional position.

MGC promotes strict, Group-wide compliance and a comprehensive ban on "bribery" with "MGC Corporate Behavior Guidelines" and "MGC Group Code of Conduct", both of which have been translated into English, Chinese and Thai.

Specific anti-corruption initiatives include compliance training programs for management personnel and overseas subsidiaries' Japanese expat executives. The programs cover prevention of bribery. Using anti-corruption training materials, MGC strives to thoroughly and uniformly impart a correct mindset to newly appointed executive officers with respect to bribery and other acts of corruption.

Additionally, every organizational unit keeps records of entertainment provided and received, the content of which is checked during internal audits.

## Prevention of Corruption training

The compliance handbook distributed to all domestic Group companies' personnel contains the MGC Corporate Behavior Guidelines, MGC Group Code of Conduct, names of major domestic and foreign laws relevant to anti-corruption compliance, including Japan's Public Offices Election Act, Political Funds Control Act and National Public Service Ethics Act, and internal regulations related thereto. The handbook aims to promote understanding of, and cooperation toward compliance with, applicable laws and regulations/ethical standards vis-à-vis public officials.

MGC promotes strict, Group-wide compliance with "MGC Corporate Behavior Guidelines" and "MGC Group Code of Conduct", both of which have been translated into English, Chinese and Thai.

MGC posts compliance training materials, including content on preventing corruption, on its intranet site to ensure employees are able to learn about the compliance risks most pertinent to their own jobs.

MGC conducts compliance training programs for management personnel and overseas subsidiaries' Japanese expat executives. The programs cover prevention of bribery. Using anti-corruption training materials, MGC strives to thoroughly and uniformly impart a correct mindset to newly appointed executive officers with respect to bribery and other acts of corruption.

## Approach to Tax Governance

The MGC Group recognizes that tax management and appropriate fulfillment of tax obligations in compliance with each country's relevant laws and regulations plays an important role in the country's economic and societal development and helps to earn the support and trust of all stakeholders.

The Group properly pays taxes in accord with each country's laws and regulations, including those pertaining to transfer pricing taxation and anti-tax-haven taxation. It is endeavoring to strengthen its tax governance by building closer ties with affiliates.

## Political Contributions (Non-consolidated)

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Political contributions	Thousand yen	496	524	197	216

## Categories of Shares Issued (As of March 31, 2023)

Category	Number of shares		Number of voting rights	Notes
Non-voting shares	—		—	—
Shares with restricted voting rights (treasury shares, etc.)	—		—	—
Shares with restricted voting rights (others)	—		—	—
Voting shares (treasury shares, etc.)	Ordinary shares	17,734,200	—	Number of shares per unit: 100 shares
Voting shares (other)	Ordinary shares	204,254,800	2,042,548	Same as above
Shares less than one unit	Ordinary shares	250,199	—	Shares that are less than one unit (100 shares)
Total issued shares	222,239,199		—	—
Total number of voting rights	—		2,042,548	—

(Notes) 1. Shares less than one unit includes the following treasury shares and cross-held shares:

Treasury shares: 40 shares, Yamada Kasei Co., Ltd. 5 shares

2. Voting shares (others) includes 500 shares (five voting rights) held in the name of the Japan Securities Depository Center, Inc.

## Reporting Scope

### Compliance Violations

#### Japan

Company	
JSP CORPORATION	●
JAPAN FINECHEM COMPANY, INC.	●
TOHO EARTHTECH, INC	●
Japan U-PICA Company, Ltd.	●
FUDOW COMPANY LTD.	●
MGC Terminal Company, Inc.	●
MGC Advance Co., Ltd.	●
MGC Woodchem Corporation	●
Polyols Asia Company, Inc.	
MGC ENERGY Company Limited	
KYODOU KASANKASUIISO CORP.	
MGC Filsheet Co., Ltd.	●
MGC Electrotechno Co., Ltd.	●
Yonezawa Dia Electronics Co., Inc.	●
MGC AGELESS Co., Ltd.	●
Global Polyacetal Co., Ltd.	●
EIWA CHEMICAL IND. CO., LTD.	●
Toyo Kagaku Co., Ltd.	●
Mitsubishi Gas Chemical Trading, Inc.	●
Ryowa Enterprise Co., Ltd.	●

#### Overseas

Company	
SAMYOUNG PURE CHEMICALS CO., LTD.	●
Korea Polyacetal Co., Ltd	●
MGC PURE CHEMICALS TAIWAN, INC.	●
TAIXING MGC LINGSU CO., LTD.	●
mitsubishi gas chemical engineering-plastics (SHANGHAI) CO., LTD.	●
MGC PURE CHEMICALS SINGAPORE PTE. LTD.	●
MITSUBISHI GAS CHEMICAL SINGAPORE PTE. LTD.	●
PT PEROKSIDA INDONESIA PRATAMA	●
THAI POLYACETAL CO., LTD	●
AGELESS (THAILAND) CO., LTD.	●
MGC ELECTROTECHNO (THAILAND) CO., LTD	●
MGC ADVANCED POLYMERS, INC.	●
MGC PURE CHEMICALS AMERICA, INC	●
MITSUBISHI GAS CHEMICAL AMERICA, INC	●
MGC Specialty Chemicals Netherlands B.V.	●



### Coverage Ratio

Indicator	Unit	FY2019	FY2020	FY2021	FY2022
Ratio of non-consolidated sales of Mitsubishi Gas Chemical Company against consolidated sales	%	57.3	57.9	60.6	56.3