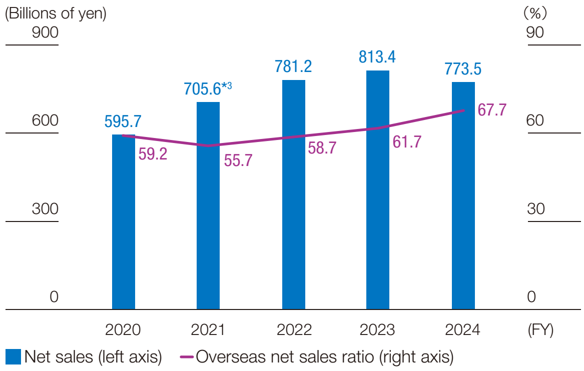
Performance Data

	FY2014	FY2015	FY2016	FY2017
Operating results (Millions of yen)				
Net sales	¥ 529,570	593,502	556,480	635,909
Operating profit	14,996	34,018	43,762	62,741
Ordinary profit	42,000	45,432	62,430	80,711
Profit attributable to owners of parent	43,346	34,134	48,013	60,531
Share of profit of entities accounted for using equity method	27,895	16,683	21,125	18,277
EBITDA*1	68,211	74,631	89,407	108,807
Financial position (Millions of yen)				
Current assets	¥ 372,166	341,237	326,674	384,249
Total assets	790,784	739,582	738,188	785,687
Current liabilities	225,068	214,676	188,426	206,835
Net assets	422,851	423,135	473,370	519,144
Interest-bearing debt	215,614	181,427	118,713	106,964
Cash flows (Millions of yen)				
Operating activity cash flow	¥ 76,982	84,671	82,711	90,720
Investing activity cash flow	(23,531)	(31,922)	(31,119)	(33,614)
Financing activity cash flow	(25,005)	(47,335)	(60,217)	(33,038)
Cash and cash equivalents at end of period	72,678	75,828	67,177	90,304
Per share data (Yen)				
Earnings per share (EPS)*2	¥ 191.94	153.85	221.83	281.39
Net assets per share*2	1,672.25	1,707.01	1,967.94	2,187.99

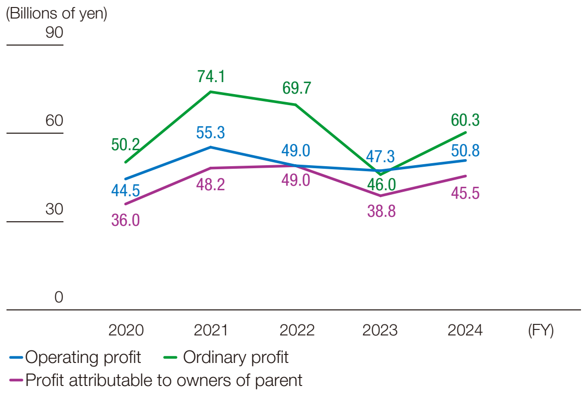
*1 EBITDA = ordinary profit + interest paid + depreciation and amortization

Net Sales, Overseas Net Sales Ratio

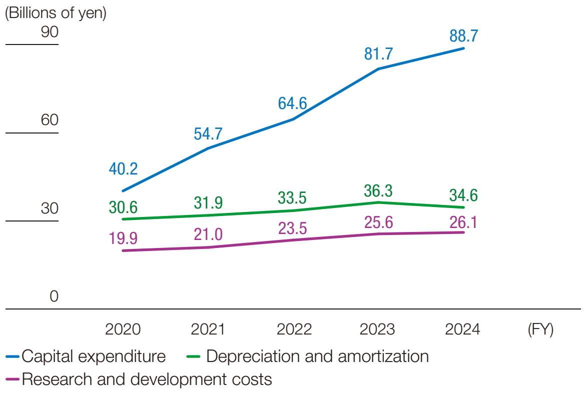


*3 MGC has applied the Accounting Standard for Revenue Recognition, etc. since fiscal 2021. The impact of the application of said standard is a decrease in revenue by ¥34.8 billion.

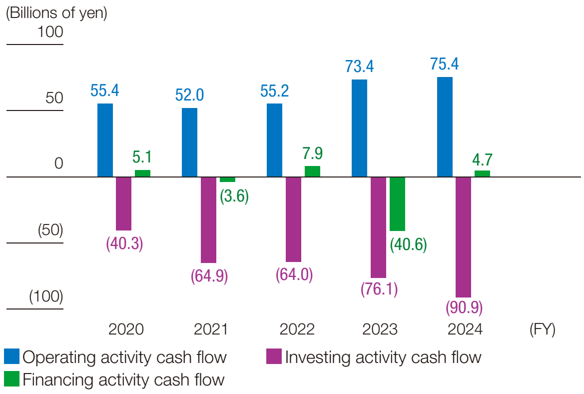
Operating Profit, Ordinary Profit, Profit Attributable to Owners of Parent



Capital Expenditure, Depreciation and Amortization, Research and Development Costs



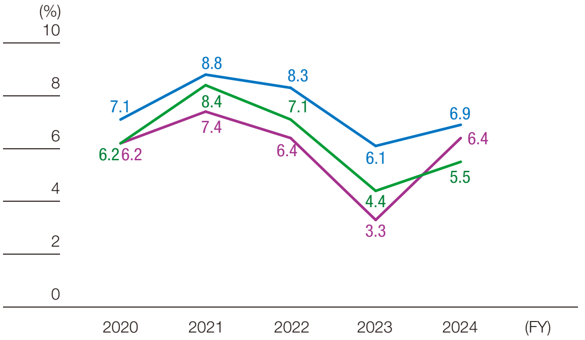
Cash Flows



FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	**FY2024**
648,986	613,344	595,718	705,656	781,211	813,417	**773,591**
41,386	34,260	44,510	55,360	49,030	47,337	**50,851**
69,199	31,116	50,240	74,152	69,764	46,040	**60,316**
55,000	21,158	36,070	48,295	49,085	38,818	**45,544**
28,408	(1,282)	5,162	14,883	17,546	(5,696)	**10,956**
97,668	61,675	81,726	107,009	105,074	84,908	**97,363**
378,845	358,669	402,141	452,210	483,249	463,148	**460,268**
804,038	771,733	836,364	928,651	1,029,317	1,068,010	**1,119,688**
188,420	163,574	167,947	198,969	220,442	241,480	**274,929**
553,282	548,141	581,411	630,887	671,249	684,832	**697,375**
95,751	74,713	98,476	117,650	166,944	173,002	**213,976**
64,042	74,234	55,464	52,090	55,222	73,473	**75,440**
(42,761)	(33,922)	(40,370)	(64,954)	(64,071)	(76,172)	**(90,994)**
(31,396)	(49,563)	5,154	(3,666)	7,996	(40,689)	**4,707**
80,379	70,043	91,075	92,257	101,185	65,397	**56,985**
257.46	100.50	173.41	232.15	239.08	190.97	**228.93**
2,354.25	2,368.11	2,520.34	2,733.86	2,970.07	3,284.96	**3,431.90**

*2 With an effective date of October 1, 2016, MGC conducted a reverse stock split for MGC's ordinary shares on a 2:1 basis. As a result, each amount per share in the above table is calculated by retroactive adjustment applying the above share consolidation to preceding periods as well.

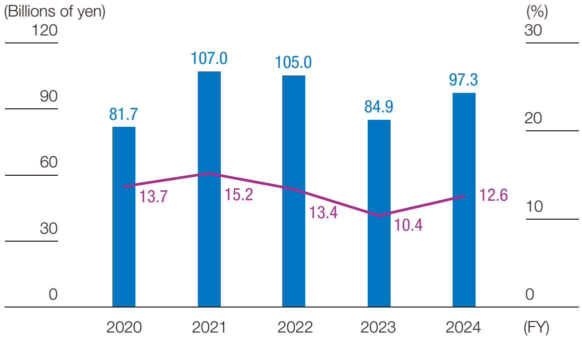
ROE, ROA, ROIC



ROE (return on equity) ROA (return on assets)
ROIC (return on invested capital)

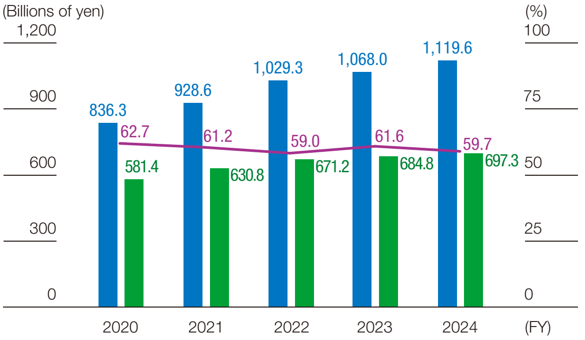
*ROIC = (operating profit - income taxes + equity in earnings of affiliates) / invested capital

EBITDA, EBITDA Margin



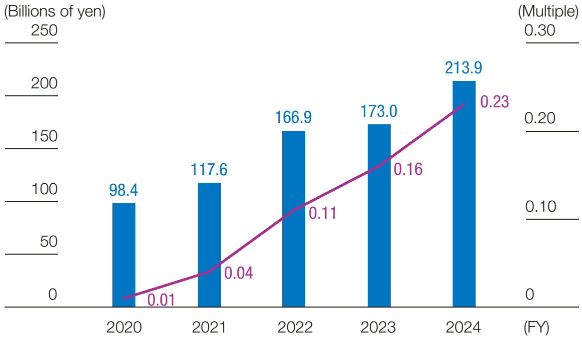
EBITDA (left axis) EBITDA margin (right axis)

Total Assets, Net Assets, Equity Ratio



Total assets (left axis) Net assets (left axis)
Equity ratio (right axis)

Interest-Bearing Debt, Net Debt to Equity Ratio



Interest-bearing debt (left axis) Net debt to equity ratio (right axis)

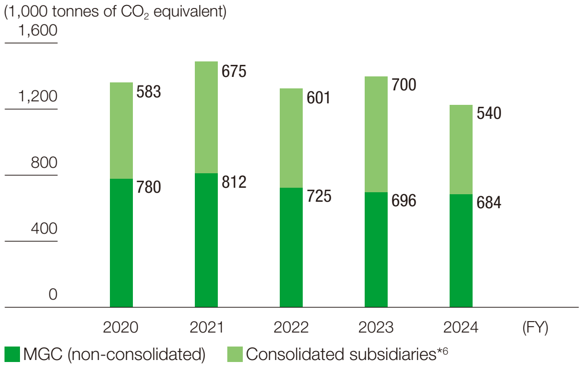
Performance Data

	FY2014	FY2015	FY2016	FY2017
Ratios (%)				
Operating profit margin	2.8	5.7	7.9	9.9
ROE (return on equity)	12.6	9.0	12.0	13.6
ROA (return on assets)	5.8	5.9	8.4	10.6
ROIC (return on invested capital)*4	7.1	7.0	9.6	12.1
Equity ratio	47.8	51.0	57.5	59.5
EBITDA margin	12.9	12.6	16.1	17.1
Others				
Capital expenditure (millions of yen)	¥ 22,226	30,512	35,010	30,959
Depreciation and amortization (millions of yen)	23,770	26,705	25,631	27,027
Research and development costs (millions of yen)	16,873	18,936	19,267	18,987
Number of employees	8,254	8,176	8,034	8,009
Work-life balance (MGC alone)				
Ratio of taking annual leave (%)	82.6	83.9	80.9	79.4
Average overtime and holidays worked per month (excluding management) (hours)	13.4	13.8	14.2	14.4
Environmental management				
GHG emissions*5,6 (1,000 tonnes of CO_2 equivalent)	1,085	1,082	1,006	1,355
Energy use*5,6 (ML-crude oil equivalent)	430	463	452	628

*4 ROIC = (operating profit - income taxes + equity in earnings of affiliates) / invested capital
*5 Including domestic consolidated subsidiaries from fiscal 2015 and overseas consolidated subsidiaries from fiscal 2017. Others on a non-consolidated basis
*6 Scope of consolidated subsidiaries changed in fiscal 2021, fiscal 2023 and fiscal 2024

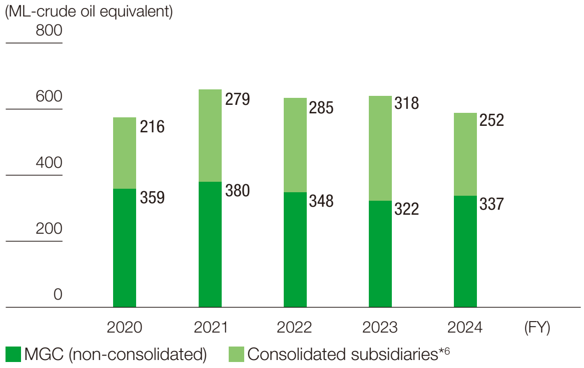
GHG Emissions

(1,000 tonnes of CO_2 equivalent)



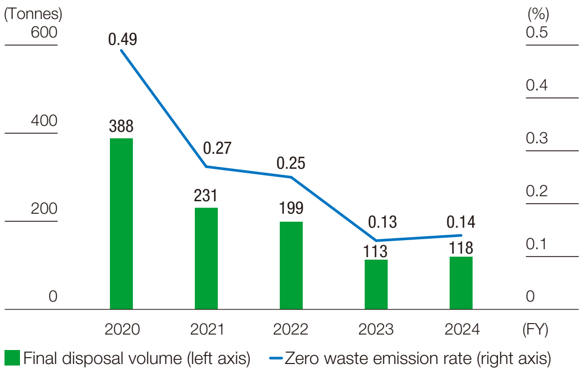
Energy Use

(ML-crude oil equivalent)



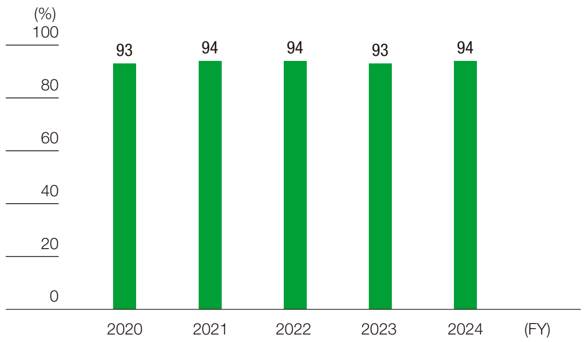
Final Disposal Volume and Zero Waste Emission Rate

(Non-consolidated)



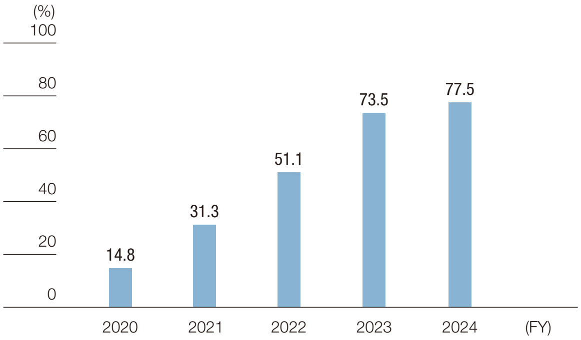
Water Reuse Rate

(Non-consolidated)

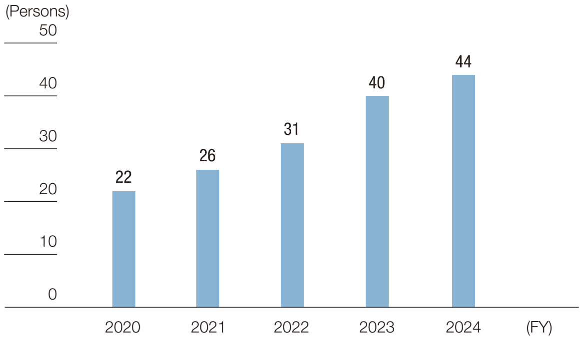


	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	**FY2024**
	6.4	5.6	7.5	7.8	6.3	5.8	**6.6**
	11.3	4.3	7.1	8.8	8.3	6.1	**6.9**
	8.7	3.9	6.2	8.4	7.1	4.4	**5.5**
	9.5	3.6	6.2	7.4	6.4	3.3	**6.4**
	62.6	63.8	62.7	61.2	59.0	61.6	**59.7**
	15.0	10.1	13.7	15.2	13.4	10.4	**12.6**
	39,279	42,389	40,282	54,793	64,650	81,753	**88,794**
	27,451	29,591	30,686	31,999	33,565	36,304	**34,672**
	18,607	19,696	19,905	21,093	23,512	25,629	**26,182**
	8,276	8,954	8,998	9,888	10,050	7,918	**8,146**
	83.8	86.9	77.6	80.9	85.4	89.6	**91.5**
	14.2	13.6	12.9	14.6	14.8	14.4	**14.6**
	1,401	1,371	1,363	1,487	1,326	1,396	**1,224**
	614	652	576	660	633	640	**589**

Ratio of Male Employees Taking Parental Leave
(Non-consolidated)



Number of Female Managerial Personnel
(Non-consolidated)



Evaluation from Society (As of July 31, 2025)

Inclusion in ESG Investment Indexes

FTSE4Good

FTSE Blossom Japan Index

FTSE Blossom Japan Sector Relative Index

2025 Sompo Sustainability Index

Morningstar Japan ex-REIT Gender Diversity Tilt (GENDi J)

S&P/JPX Carbon Efficient Index

2025 CONSTITUENT MSCI NIHONK ESG SELECT LEADERS INDEX

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External Evaluation

CDP Disclosure 2024

CDP Climate Change: B
CDP Water Security: B

2025 健康経営優良法人 KENKO Investment for Health 大規模法人部門

Please refer to the Sustainability website for details.
https://www.mgc.co.jp/eng/sustainability/evalutation.html

Corporate Data

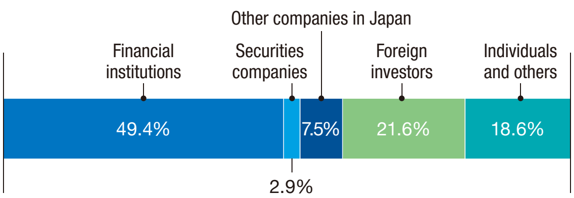
Corporate Information (As of March 31, 2025)

Company name	MITSUBISHI GAS CHEMICAL COMPANY, INC.
Address	Mitsubishi Building, 5-2 Marunouchi 2-chome, Chiyoda-ku, Tokyo 100-8324, Japan
Originally founded	January 15, 1918
Incorporated	April 21, 1951
Capital	¥41.97 billion
Fiscal year	Accounts closed in March
Number of employees	2,523 (non-consolidated) 8,146 (consolidated)

Shareholder Information (As of March 31, 2025)

Listing	Tokyo Stock Exchange Prime Market
Ticker symbol	4182
Total number of authorized shares	492,428,000
Number of outstanding shares	211,686,599
Stock transaction unit	100
Number of shareholders	41,057

Composition of shareholders



Major Shareholders (Top 10)

Name of shareholder	Investment in MGC	
	Number of shares held (thousands)	Percentage of total outstanding shares
The Master Trust Bank of Japan, Ltd. (Trust Account)	29,563	15.1
Custody Bank of Japan, Ltd. (Trust Account)	20,450	10.5
Meiji Yasuda Life Insurance Company	8,797	4.5
STATE STREET BANK AND TRUST COMPANY 505001	5,917	3.0
Nippon Life Insurance Company	5,858	3.0
The Norinchukin Bank	5,026	2.5
National Mutual Insurance Federation of Agricultural Cooperatives	3,235	1.6
The Bank of Yokohama, Ltd.	3,085	1.5
AGC Inc.	3,063	1.5
MUFG Bank, Ltd.	2,700	1.3

Notes: 1. MGC holds 16,977 thousand shares of treasury stock, which is not included in the above list of major shareholders.
2. Percentage of total outstanding shares does not include treasury stock.

Business Locations

Major Group Companies

C Consolidated subsidiary
E Equity method affiliate

Overseas

❶ AGELESS (THAILAND) CO., LTD. C
(Manufacturing of oxygen absorbers)

❷ BRUNEI METHANOL COMPANY SDN. BHD. E
(Manufacturing and sale of methanol)

❸ KOREA ENGINEERING PLASTICS CO., LTD. E
(Manufacturing and sale of polyacetal resins, etc.)

❹ KOREA POLYACETAL CO., LTD. C
(Sale of polyacetal resins)

❺ METANOL DE ORIENTE, METOR, S.A. E
(Manufacturing and sale of methanol)

❻ MGC ADVANCED POLYMERS, INC. C
(Manufacturing and sale of MX-Nylon)

❼ MGC ELECTROTECHNO (THAILAND) CO., LTD. C
(Manufacturing of copper-clad laminates)

❽ MGC PURE CHEMICALS AMERICA, INC. C
(Manufacturing and sale of super-pure hydrogen peroxide/ super-pure ammonium hydroxide/performance chemicals)

❾ MGC PURE CHEMICALS SINGAPORE PTE. LTD. C
(Manufacturing and sale of super-pure hydrogen peroxide/ super-pure ammonium hydroxide/performance chemicals)

❿ MGC PURE CHEMICALS TAIWAN, INC. C
(Manufacturing and sale of hydrogen peroxide/super-pure hydrogen peroxide/performance chemicals)

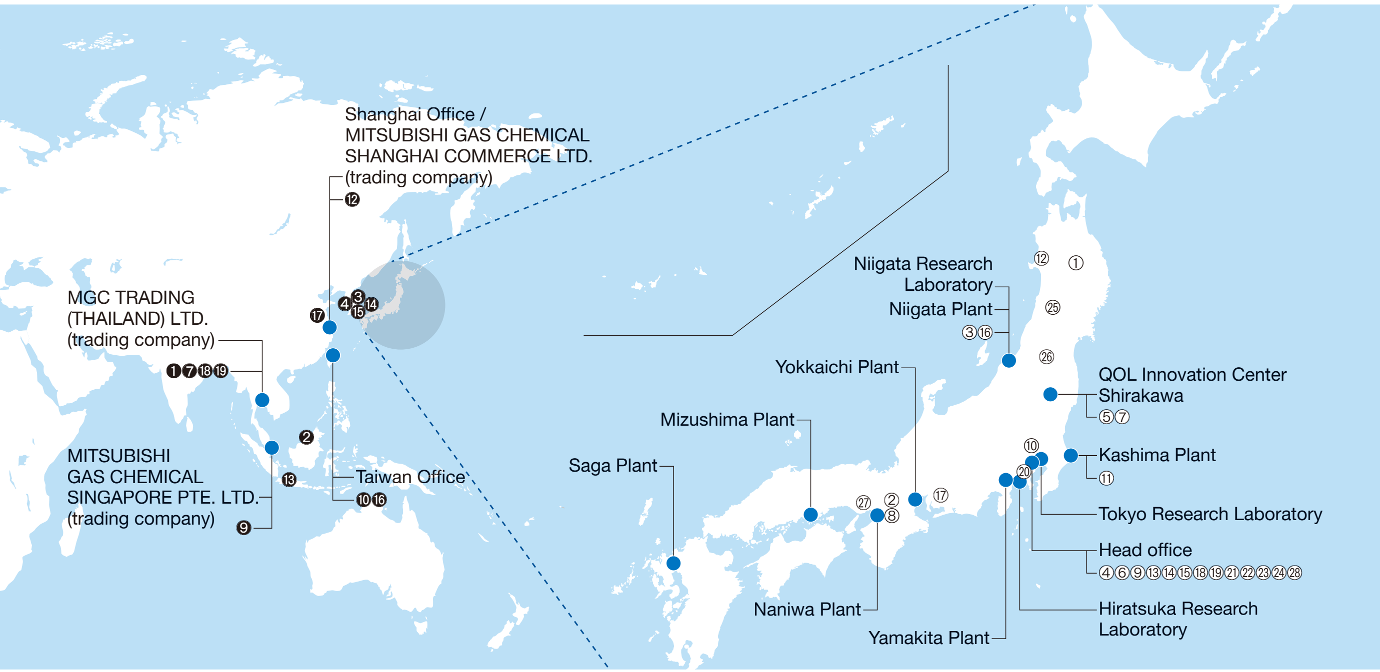
⓫ MGC SPECIALTY CHEMICALS NETHERLANDS B.V. C
(Manufacturing and sale of meta-xylenediamine)

⓬ MITSUBISHI GAS CHEMICAL ENGINEERING-PLASTICS (SHANGHAI) CO., LTD. C
(Manufacturing of polycarbonate resin)

⓭ PT PEROKSIDA INDONESIA PRATAMA C
(Manufacturing and sale of hydrogen peroxide)

⓮ SAMYANG KASEI CO., LTD. E
(Manufacturing of polycarbonate resin)

⓯ SAMYOUNG PURE CHEMICALS CO., LTD. C
(Manufacturing and sale of super-pure hydrogen peroxide/ performance chemicals)



⓰ TAI HONG CIRCUIT INDUSTRIAL CO., LTD. E
(Manufacturing and sale of printed wiring board)

⓱ TAIXING MGC LINGSU CO., LTD. C
(Manufacturing and sale of hydrogen peroxide/performance chemicals)

⓲ THAI POLYACETAL CO., LTD. C
(Manufacturing of polyacetal)

⓳ THAI POLYCARBONATE CO., LTD. C
(Manufacturing of polycarbonate resin)

Domestic

① Appi Geothermal Energy Corporation E
(Surveying and development of geothermal energy resources and power supply business)

② EIWA CHEMICAL IND. CO., LTD. C
(Manufacturing and sale of blowing agents)

③ MGC Advance Co., Ltd. C
(Transportation storage, manufacturing and sale of life science products, engineering maintenance)

④ MGC Woodchem Corporation C
(Manufacturing and sale of wood adhesives and formalins)

⑤ MGC AGELESS Co., Ltd. C
(Manufacturing and technical service for oxygen absorbers, etc.)

⑥ MGC ENERGY Company Limited C
(Provision and sale of electricity)

⑦ MGC Electrotechno Co., Ltd. C
(Manufacturing of copper-clad laminates)

⑧ Otsuka-MGC Chemical Company, Inc. E
(Manufacturing and sale of hydrazine hydrate)

⑨ MGC Terminal Company, Inc. C
(Storage terminal for methanol and chemicals)

⑩ MGC Filsheet Co., Ltd. C
(Manufacturing of polycarbonate sheets and films)

⑪ KYOUDOU KASANKASUISO CORP. C
(Manufacturing of hydrogen peroxide)

⑫ GRANOPT CO., LTD. E
(Manufacturing and sale of magneto-optic crystals)

⑬ Global Polyacetal Co., Ltd. C
(Manufacturing and sale of engineering plastics)

⑭ KOKUKA SANGYO CO., LTD. E
(Shipping)

⑮ JSP CORPORATION E
(Manufacturing and sale of foamed plastic)

⑯ TOHO EARTHTECH, INC. C
(Manufacturing and sale of natural gas and iodine, seismic reinforcement work)

⑰ Toyo Kagaku Co., Ltd. C
(Manufacturing and sale of plastic injection molding)

⑱ Japan Saudi Arabia Methanol Company, Inc. E
(Business administration for AR-RAZI)

⑲ Japan Trinidad Methanol Company, Inc. E
(Investing in Trinidad and Tobago)

⑳ FUDOW COMPANY LTD. C
(Manufacturing and sale of thermoset resin molding compounds, thermoplastic resin molding and various plastics)

㉑ Polyols Asia Company, Inc. C
(Sale of polyhydric alcohols)

㉒ Mitsubishi Engineering-Plastics Corporation C
(Manufacturing and sale of polycarbonate resin)

㉓ Mitsubishi Gas Chemical Trading, Inc. C
(Sale of chemicals, electronics materials and engineering plastics)

㉔ MITSUBISHI GAS CHEMICAL NEXT COMPANY, INC. C
(Manufacturing and sale of fine chemicals, electronic products and unsaturated polyester resins)

㉕ Yuzawa Geothermal Power Corporation E
(Development and provision of geothermal energy resources)

㉖ Yonezawa Dia Electronics Co., Inc. C
(Manufacturing of mass molding laminates, process development)

㉗ RYODEN KASEI CO., LTD. E
(Manufacturing and sale of insulating materials)

㉘ Ryowa Enterprise Co., Ltd. C
(Property management/business support)

MITSUBISHI GAS CHEMICAL COMPANY, INC.

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https://www.mgc.co.jp/eng/