

## Social

Employees | Diversity | Human Resource Development | Work-life Balance | Respect for Human Rights |  
Employee Health | Occupational Health and Safety / Process Safety and Disaster Prevention | Ensuring the Quality and  
Safety of Chemicals and Products | Socially Responsible Sourcing | Communication with Stakeholders |  
Social Contribution Activities | Participation in External Initiatives

### Employees (Non-consolidated)

\* Unless otherwise noted, data are current as of March 31 of each fiscal year and include MGC personnel seconded to other companies.

#### Average Age, Average Length of Service

Indicator	Category	Unit	FY2017	FY2018	FY2019	FY2020
Average age	Male	Years old	41.4	41.5	41.8	42.0
	Female	Years old	39.8	39.7	39.1	38.8
	Overall	Years old	41.3	41.3	41.5	41.7
Average length of service	Male	Year	18.6	18.6	18.8	19.0
	Female	Year	17.3	16.8	15.8	15.5
	Overall	Year	18.5	18.4	18.5	18.6

#### Full-time Employees

Indicator	Category	Unit	FY2017	FY2018	FY2019	FY2020
Overall	Male	People	2,381	2,437	2,468	2,503
	Female	People	243	250	264	270
	Total	People	2,623	2,687	2,732	2,773
	Ratio of females	%	9.3	9.3	9.7	9.7
By age	20s and under	People	439	465	480	474
	30s	People	686	690	689	704
	40s	People	850	814	828	808
	50s	People	636	701	723	774
	60 and over	People	13	17	12	13

#### Managers

Indicator	Category	Unit	FY2017	FY2018	FY2019	FY2020
Overall	Male	People	870	889	885	904
	Female	People	12	13	18	22
	Total	People	882	876	903	926
	Ratio of females	%	1.4	1.5	2.0	2.4
Under general manager	Male	People	457	453	450	449
	Female	People	11	11	16	19
	Total	People	468	464	466	468
	Ratio of females	%	2.4	2.4	3.4	4.1
General manager and above	Male	People	413	423	435	455
	Female	People	1	2	2	3
	Total	People	414	425	437	458
	Ratio of females	%	0.2	0.5	0.5	0.7

## Temporary and Contract Employees

Indicator	Category	Unit	FY2017	FY2018	FY2019	FY2020
Number of temporary employees*		People	0	0	0	0
Contract employees	Male	People	9	13	17	34
	Female	People	90	92	106	96
	Total	People	99	105	123	130

\*Average number per year

## Employees (Consolidated)

\* Personnel (including contract employees and personnel seconded to MGC) employed as of March 31 of each fiscal year, including temporary and part-time employees.

\* For the reporting boundaries of the data in the table below, see MGC Group's Consolidated Subsidiaries on page 32.

Indicator	Category	Unit	FY2017	FY2018	FY2019	FY2020
Overall	Male	People	6,992	7,253	7,311	7,449
	Female	People	1,764	1,826	1,814	1,956
	Total	People	8,756	9,079	9,125	9,405
Management personnel	Male	People	1,503	1,556	1,597	1,735
	Female	People	98	106	116	126
	Total	People	1,601	1,662	1,713	1,861

## Diversity (Non-consolidated)

### New Employees

Indicator	Category	Unit	FY2017	FY2018	FY2019	FY2020
New Employees (new graduates)*1	Male	People	35	48	66	63
	Female	People	6	7	12	13
	Total	People	41	55	78	76
	Ratio of females	%	14.6	12.7	15.4	17.1
New Employees (mid-career hires)*2	Male	People	13	57	19	20
	Female	People	2	11	10	2
	Total	People	15	68	29	22
	Ratio of females	%	13.3	16.2	34.5	9.1
Mid-career hires' share of total (first disclosed October 2021)		%	26.8	55.3	27.1	22.4

\*1. Number of people who joined the company in April of each fiscal year

\*2. Number of people who joined the company from April to March of the following year

### Ratio of Employees with Disabilities

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Number of employees with disabilities	People	50	52	50	51
Ratio of employees with disabilities*	%	2.28	2.33	2.30	2.27
(Statutory minimum rate)	%	2.00	2.20	2.20	2.20

\*Data as of June 1 of each fiscal year

### Re-employment of retired employees

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Re-employment of retired employees	People	19	32	24	22
Ratio of re-employment of retired employees	%	100	89	80	81

### Number of Employees/Managers who are Foreign Nationals

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Number of employees who are foreign nationals	People	9	10	11	10
Number of managers	People	1	1	3	4

### Human Resource Development (Non-consolidated)

#### Average Training Hours

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Average training and development hours per full-time employee	Hours	4.9	5.9	6.1	4.9

#### Training Programs (FY2020)

Program	Content	Duration	Attendees
New employee training	Personnel system, company overview, business etiquette, compliance, teamwork, safety education, human rights awareness training, mental health, English conversation, etc.	4 days	57
New Employee Follow-up Training	Trainee presentations, mental health, PBI training	2 days	51
P3 Promotee Training	Personnel system, company overview, career building, compliance	1 day	60
Optional Training Course A	Personnel system, company overview, trainee presentations, compliance, theme-specific training, DC follow-up training	2 days	31
Optional Training Course B	Personnel system, company overview, trainee presentations, compliance, theme-specific training, DC follow-up training	2 days	40
A3-level Promotee Training	Company overview, trainee presentations, compliance, mid-level leadership training	2 days	27
A4-level Candidate Training	Personnel system, company overview, trainee presentations, compliance, theme-specific training	2 days	15
B2-level Candidate Training	Personnel system, company overview, trainee presentations, compliance, theme-specific training	2 days	49
A4/B2-level Promotee Training	Evaluator training	1 day	35*
M1-level Candidate Training	Time management training	1 day	Training not held
M1-level Promotee Training	Trainee presentations, compliance, supervisor training, evaluator training, organizational management, finance/accounting training	3 days	52
Senior M1-level Training	Trainee presentations, compliance, internal controls, MBC training	3 days	30
M2-level Promotee Training	Trainee presentations, compliance, internal controls, MINE training	3 days	46
Life/Career Design Training	Self-analysis, understanding of own strengths and career environment, career/life balance, retirement plan, corporate pension plan, re-employment system.	2 days	50
Negotiation Strategy Training	Fundamental mechanisms and practical theories of negotiation	2 days	35
Logical communication training	Improvement of business communication skills based on logical thinking	2 days	36
Facilitation Training	Facilitation skills training	2 days	40
HAZOP Training	Understanding of HAZOP, accident case studies, HAZOP drills	2 days	44

\* Number of attendees in Kanto region

## Work-life Balance

### Basic Approach to Wages and Working Hours

The MGC Group complies with local minimum wage laws and regulations in the countries/regions in which it operates and pays wages to its employees based on fair evaluations. In addition to also complying with local laws and regulations on working hours, the Group endeavors to enable employees to have a healthy work-life balance through appropriate labor management to avoid onerous work schedules.

### Work-life Balance Data (Non-consolidated)

Indicator	Unit	FY2017	FY2018	FY2019	FY2020	
Total annual working hours per employee	Hours	1,876.7	1,863.0	1,845.8	1858.2	
Average overtime per month (union members)	Hours	14.4	14.2	13.6	12.6	
Annual paid vacation days available	Days	19.4	18.9	18.8	18.7	
Annual paid vacation days taken	Days	16.6	17.2	17.4	16.0	
Ratio of taking annual leave	%	90	91	92	85	
Employees who started maternity leave*1	People	13	11	21	8	
Employees who started parental leave	Male	People	1	0	3	15
	Female	People	13	8	21	8
Return to work rate after taking maternity/parental leave	Male	%	100	100	100	100
	Female	%	100	100	100	100
Employees who took shortened working hours for childcare	Male	People	0	0	1	0
	Female	People	20	28	35	32
Days of nursing leave taken	People	1	2	0	3	
Voluntary retirement*2	People	21	27	25	25	
Involuntary retirement	People	0	0	0	0	
Other retirement	People	0	0	0	0	
Total	People	21	27	25	25	
Rate of employee turnover	%	0.8	1.0	0.9	0.9	
Rate of employee turnover due to voluntary retirement	%	0.8	1.0	0.9	0.9	
Employee turnovers within three years*3	People	0	4	2	2	
Rate of employee turnover within three years	%	0.0	7.3	2.6	2.6	
Transfers	People	2	2	1	4	

\*1. Does not include those who are still on leave that started in the previous fiscal year.

\*2. Does not include transferees to other Group companies.

\*3. Number of employee turnovers within three years from among new graduate hires in each fiscal year.

### Programs to Promote Work-Life Balance (Non-consolidated)

Program	Description
Flextime	Available on company-wide basis (to regular day-shift workers only); MGC's headquarters and research laboratory are trialing super flextime with no core time
Teleworking	Trial ongoing at MGC's headquarters and research laboratory; employees may work from home up to three days per week
Parental leave	Employees unable to secure child care can take leave until child is two years old
Paternity leave	Employees can take five days of (paid) leave when spouse gives birth
Nursing leave	Employees can take one year of leave per family member requiring care; the year can be split into up to three intervals
Shortened work schedule for caregivers	Employees with young children (up to third grade) or other family members requiring care can work a shortened schedule (up to six hours per day in 30-minute units)
Nursing leave for children	Employees can take up to 10 personal days per year to care for children not yet of school age
Nursing leave	Employees can annually take five days per family member requiring care, up to a maximum of 10 days if two or more family members require care
Annual paid leave by "half-day"	Employees can take a half-day leave up to 30 times per year
Accumulating annual leave	Employees can accumulate up to 40 unused paid leave from prior years for emergency use (e.g., personal illness/injury, family illness, natural disaster)
Refresh leave	Upon turning 50 years old, employees are granted five days of special (paid) vacation and paid a one-time bonus
Volunteering leave	Employees who volunteer to assist with emergency disaster relief can take up to three (paid) days per year to do so
Medical donor leave	Employees can take up to three (paid) days per year for bone marrow donation, including registration, screening and extraction
Leave to accompany spouse overseas	Employees can take a leave of absence for up to three years to accompany their spouse working overseas
Re-hiring of former employees	MGC re-hires qualified former employees with at least three years of service who resigned within the previous 10 years as a result of circumstances beyond their control

## Respect for Human Rights

### Basic Approach to Human Rights

The MGC Group supports international human rights standards such as the UN Global Compact, UN Guiding Principles on Business and Human Rights and OECD Guidelines for Multinational Enterprises.

The MGC Group respects everyone's dignity and rights. It does not discriminate on any grounds, including but not limited to pedigree, nationality, race, ethnicity, beliefs, religion, gender, sexual orientation, age, disability, personal interests, educational attainment, pregnancy, language, economic background and political views.

### Promotion of Respect for Human Rights

MGC promotes respect for human rights mainly through its Diversity and Inclusion Promotion Expert Committee (administrative staffing for which is provided by the Administrative & Personnel Division's D&I Promotion Group). An advisory body of the CSR Council (made up of directors and chaired by MGC's president), the Diversity and Inclusion Promotion Expert Committee reports to the CSR Council through the CSR Conference Secretariat.

The Administrative & Personnel Division's D&I Promotion Group carries out initiatives to promote everyday respect for human rights (e.g., educating about/raising awareness of human rights, addressing human rights issues).

## Basic Approach to Rights to Organize and to Collectively Bargain

The MGC Group respects basic labor rights, including workers' rights to organize and collectively bargain.

### Freedom of Association\*1 (Non-consolidated)

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Union members*2	People	1,846	1,883	1,887	1,885
Ratio of union members*3	%	100	100	100	100

\*1. Includes some affiliates

\*2. Data is as of March 31 for each fiscal year

\*3. Number of union members / number of eligible people (excluding management level and others stipulated by agreement)

### Employee Health (Non-consolidated)

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Ratio of employees receiving regular health checkups*	%	99	100	99	99
Ratio of employees receiving stress checks	%	98	99	98	98
Employees taking leave due to mental health issues	People	5	4	15	13
Employees taking leave due to personal injury/sickness (excluding those due to mental health issues)	People	4	2	3	3

\*Employees on temporary retirement excluded

## Occupational Health and Safety / Process Safety and Disaster Prevention (Non-consolidated)

### Occupational Health and Safety / Process Safety and Disaster Prevention Policies

In accord with its Safety Philosophy and Safety Philosophy Behavior Guidelines, MGC conducts safety activities aimed at completely eliminating occupational injuries with the participation of all personnel, including partner companies' employees working at MGC sites in addition to MGC employees. Every MGC site also conducts their own safety activities spearheaded by front-line personnel. Additionally, MGC conducts company-wide improvement activities through its cross-organizational LINK program. MGC systematically maintains its facilities and is stepping up TPM\* (total productive maintenance) activities at production plants as an effective means of not only preventing accidents but also reducing equipment breakdowns and production downtime.

\*TPM activities: activities that continuously improve productivity and contribute to profits by eliminating all types of losses that exist in production systems.

#### • Safety Philosophy

Ensuring safety is the top priority of our business activity

#### • Safety Philosophy Behavior Guidelines

- (1) Fostering a safety culture
- (2) Thorough education and drills
- (3) Confirming and abiding by safety rules
- (4) Promoting preventive safety measures

#### • Safety Slogan

Build a safety culture together through keen awareness and certain knowledge.

## Occupational Health and Safety

Indicator		Unit	FY2017*1	FY2018*1	FY2019*1	FY2020*1
Ratio of sites with OHSAS (Occupational Health and Safety Assessment Series) 18001 certification		%	0	0	0	0
Serious occupational accidents*2	Employees	Cases	0	0	0	1
	Partner*3	Cases	4	5	4	4
Work-related fatalities	Employees	People	0	0	0	0
	Partner*3	People	0	0	0	0
Lost-time injury frequency rate*4	Employees	—	0	0.29	0	0.28
	Partner*3	—	0.57	1.91	1.41	1.38
Lost-time injury severity rate*5	Employees	—	0	0	0	0.01
	Partner*3	—	0.02	0.03	0.04	0.07
Occupational illness frequency rate (per one million hours worked)	Employees	—	0.00	1.47	0.29	0.56
	Partner*3	—	0.29	1.64	1.13	1.11
Number of violations of occupational health and safety regulations and codes		Cases	0	0	0	0

\*1. Calendar year

\*2. Accidents resulting in lost work days eligible for disability compensation, including death and permanent disability, or potential disability, with four or more lost work days

\*3. Including contract employees

\*4. Total number of deaths and injuries caused by labor accidents per one million actual hours worked

\*5. Total number of working days lost per one million actual hours worked

## Performance monitoring and management of health and safety

Indicator	Unit	FY2017*1	FY2018*1	FY2019*1	FY2020*1
Results: serious occupational accidents (employees)	Cases	0	0	0	1
Results: serious occupational accidents (partner companies)	Cases	4	5	4	4
Targets: 0	-	▲	▲	▲	×

## Procedure for Handling Labor Standard Violations

When the MGC Group is contacted by authorities about a violation, the matter is referred to concerned staff in the Environment, Safety & Quality Assurance Division and Administrative & Personnel Division and reported to senior management. Said staff decide how to rectify the violation, set a timeline for doing so in consultation with each other and oversee the rectification process until completed. MGC endeavors to also raise awareness and prevent recurrence by sharing examples of nonconformance with its entire workforce.

In FY2020, the MGC Group was not notified of any labor standard violations by administrative authorities.

## Occupational Safety and Health Committees, Management Council Meetings and Management Briefings

MGC has established Occupational Safety and Health Committees comprising representatives of labor and management at all of its sites. The committees thoroughly research and discuss basic safeguards to prevent workplace hazards and protect workers' health (including identification of causes of occupational accidents and recurrence prevention measures) among other important matters.

Additionally, representatives of management (President, as well as Directors who are appointed by President) and labor unions regularly gather together at management council meetings and management briefings to discuss operations in general and occupational safety and health matters.

• **Selected Initiatives**

With safety as its top priority, MGC proactively pursues initiatives aimed at zero accidents and zero injuries.

Intensification of everyday safety activities	MGC is stepping up workplace safety activities, including hazard prediction, finding near-miss incidents, pointing and calling, 5S activities and supervisor patrols.
Augmentation of education	MGC is augmenting its educational programs, including by installing operator training simulators and hiring an external organization to conduct process risk assessment (HAZOP) training.
Workplace improvement presentations	MGC aims to encourage workplace safety activities by sharing and commending outstanding activities at workplace and company-wide improvement presentations.
Accident recurrence prevention	MGC endeavors to prevent recurrence of accidents similar to ones that have occurred at its sites or at Group companies by sharing and analyzing case studies of the accidents. Additionally, its plants actively share information on their occupational safety and disaster prevention activities with each other through LINK activities in the aim of upgrading their independent process-safety capabilities to a high level and ensuring safe operations.
Disaster prevention support for partner companies	MGC strengthens communications with partner companies through such means as holding disaster prevention conferences and providing information on accidents that occurred at other plants/companies. Additionally, it supports partner companies' safety activities by, e.g., making internal educational facilities available for them.
Safety awards	MGC's president presents awards to plants without any occupational injuries for a certain period of time. Two sites received such awards in 2020.
Safety consciousness-raising through, e.g., posters	MGC's Safety Philosophy, and Policies on Environment and Safety are displayed on banners and posters at every workplace. Additionally, MGC promote safety consciousness by having all personnel carry a Safety Slogan card while on the job.
Adoption of new technologies	MGC is preparing to adopt state-of-the-art testing/inspection technology and upgrading its facilities management technologies.

**Process Safety and Disaster Prevention**

• **Average unplanned down time per plant**

Metric	Unit	FY2017	FY2018	FY2019	FY2020
Average unplanned down time per plant	Hours	53.3	117.7	135.4	105.1

• **Process Safety Incidents**

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Total count of process safety incidents (PSIC)	Cases	2	3	3	0
Process safety total incident rate (PSTIR)	—	0.1	0.2	0.2	0
Process safety incident severity rate (PSISR)	—	0.6	0.3	0.3	0

**Investment in Safety and Disaster Prevention Measures**

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
		Amount invested	Amount invested	Amount invested	Amount invested
Explosions, fires and leaks	Million yen	181	205	515	195
Aging equipment	Million yen	1,866	2,316	4,226	3,099
Work environment improvements	Million yen	1,228	1,612	697	456
Earthquakes and other natural disasters	Million yen	30	95	23	191
Others	Million yen	37	260	1,062	211
Total	Million yen	3,341	4,488	6,523	4,151



### **Process Safety Assessments for New Processes**

Plants/laboratories mitigate the risk of accidents in the course of their operations by identifying workplace hazards, assessing risks by type and frequency of occurrence and devising and implementing measures to avert any intolerable risks.

### **Process Safety Assessments for Existing Processes**

When installing new capacity or modifying existing facilities, plants/laboratories mitigate the risk of accidents by assessing process safety, implementing necessary safeguards and subsequently reassessing/updating on a regular basis.

## Ensuring the Quality and Safety of Chemicals and Products (Non-consolidated)

### Policy on Chemical and Product Safety

Under its Safety Philosophy and Safe Behavior Guidelines, the MGC Group's basic policy is to ensure the safe handling, use and disposal of chemical products.

### System for Promoting the Safety of Chemicals and Products

The MGC Group promotes responsible care (RC) in all divisions in accordance with the MGC Group Policies on Environment and Safety. It establishes RC medium-term and annual plans, and progress with those plans is reported to the Environment and Safety Council, chaired by the president, at a meeting held in December of each year. One approved, the plans ensure continuous improvements through a PDCA cycle.

### Chemical and Product Safety Activities

At MGC, we conduct basic surveys and safety assessments at the product development stage.

When products correspond to new chemical substances, we first conduct safety testing and then classify the products according to whether they do or do not come under applicable regulations, as well as according to their degree of hazard under standards such as GHS\*, before preparing safety information such as safety data sheets (SDSs). Based on these, we perform risk assessments (based on hazards of the substances themselves and hazards related to exposure) for every stage of a product, from manufacture to disposal. Products are offered once this screening (premarketing investigation) is complete.

Many of MGC's products are chemicals, and potential product-related accidents include fires and chemical burns. We present hazard information about chemicals with SDSs, product labels, and yellow cards given to customers and others concerned to ensure that products are handled safely. Hazard information is also provided for products aimed at overseas markets, via translated SDSs and other means.

\*GHS: The Globally Harmonized System of Classification and Labelling of Chemicals.

Chemical hazards are classified under fixed standards and are indicated clearly with pictograms on labels and through SDS documentation. Ultimately, the information contributes to accident prevention and to protecting human health and the environment.

### Chemical Safety Information Management

MGC manages chemical safety information to help customers, employees, partner companies' employees and other concerned parties better understand chemicals' hazardous/toxic properties, promote proper handling of chemicals and, in turn, prevent occupational injuries and pollution due to chemicals.

MGC manages chemical safety information on hazardous/toxic properties of all chemicals it supplies (including chemicals sourced from external vendors) and all chemicals involved in the process of manufacturing or prototyping its products (including products in development, prototypes and intermediates).

For safety information on end products, products in development, prototypes, raw materials, intermediates, byproducts, waste products and reagents, MGC stores certain safety information in an environmental and safety database accessible via its intranet site. Information in the database includes reports on internally and externally conducted safety assessments/tests, Safety Data Sheets in multiple languages and warning labels in multiple languages.

### Product Risk Assessments

MGC performs risk assessments on all new products. It also reassesses existing products' risks whenever a raw-material input or manufacturing process changes, the product is to be used for a new application, applicable laws, regulations or standards are revised or new scientific knowledge becomes available.

## Safety Assessment

When commencing production using a newly developed chemical or using an existing chemical for a new application, MGC assesses (1) physical and chemical hazards, (2) human health toxicity and (3) environmental toxicity. When assessing a chemical's safety, MGC also factors in the chemical's compatibility with applicable laws and both domestic and international regulations. In the case of new products, MGC analyzes and assesses risks at every stage of the product's lifecycle from manufacturing, sales and distribution to usage/consumption and disposal, fully taking into account how the product foreseeably could be used, prospective users' characteristics, usage environments and other relevant factors. When a product requires regulatory approval as a new chemical substance, MGC formally seeks such approval from competent authorities.

## Quantitative Chemical/Product Safety Targets Through

Indicator	Unit	FY2023
Pre-/post-marketing investigations of new products	% of products	100
Substances registered in compliance with local chemical substance controls	% of products	100
SDS (safety information) prepared and distributed	% of products	100

## Socially Responsible Sourcing (Non-consolidated)

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Share of total purchases* sourced from suppliers that completed CSR questionnaires	%	—	—	—	90

\*Purchases by Purchasing & Logistics Division

## Basic Approach to Human Rights

Under the Mitsubishi Gas Chemical CSR Procurement Guidelines, MGC calls upon its suppliers (including contractors or agents) to prohibit discrimination, inhumane treatment, forced labor and child labor. MGC is proactively endeavoring to gain suppliers' understanding of and cooperation with the Guidelines.

## Basic Approach to Rights to Organize and to Collectively Bargain

The MGC Group respects basic labor rights, including workers' rights to organize and collectively bargain. Even in raw material supply chains, MGC respects workers' rights to organize and collectively bargain as a means of negotiating their wages, working conditions, working environment and other such matters with management.

## Approach to Water Use and Biodiversity in Socially Responsible Sourcing

- MGC complies with local environmental laws and regulations, including those pertaining to water withdrawals, wastewater discharges, industrial sewage and emissions, in the countries/regions in which it operates. It also sets voluntary standards in pursuit of further improvement.
- MGC uses materials conducive to preserving biodiversity, discloses its progress in reducing emissions, effluents, soil contamination, resource usage and waste usage for the sake of environmental protection. It also carries out initiatives to improve in the areas.

## Communication with Stakeholders (Non-consolidated)

Stakeholder	Communication philosophy	Main means of communication	Frequency
Customers	MGC offers a wide range of products. To respond to customer expectations and the trust they place in our products, MGC incorporates customer requests and feedback in product development and in improving its services.	Direct contact by sales staff	Daily
		Incoming phone calls, website contacts	Daily
		Survey requests from customers	Daily
		Responses to CDP climate change questionnaires	Once yearly
		Responses to CDP water security questionnaires	Once yearly
Shareholders / Investors	MGC conducts a broad range of communication activities and ensures shareholders and the investment community have a correct understanding of MGC; we strive to disclose information timely in a fair and transparent manner.	Earnings briefings	Twice yearly
		IR inquiries/responses	As necessary
		Information disclosure in compliance with laws or securities exchanges' regulations	Timely
		IR section of website	Daily
		General Meeting of Shareholders	Once yearly
		Reports to shareholders	Twice yearly
Business Partners	We consider supporting suppliers' CSR activities to be an important factor in this regard. In this way, we endeavor to build a supply chain that takes into account regulatory compliance, the environment and safety.	Communication through purchasing activities	Daily
		Inquiries about product sourcing	Daily
		Responses to CSR surveys	As necessary
Local communities	We encourage community interaction and contribute to their development through participation in local festivals, blood drives, and traffic safety campaigns in Japan, as well as through participation in local activities outside of Japan.	Incoming phone calls, website visits	Daily
		Local community activities (disaster relief, litter pickup, tree-planting, traffic safety, etc.)	As necessary
		Scholarships for foreign students through Mitsubishi Gas Chemical Memorial Foundation	Applications accepted twice yearly
		Support for education of next generation (distribution of chemistry experiment kits, etc.)	Periodically
		Community meetings at plants	As necessary
		Plant tours	As necessary
		Participation in local events	As necessary
Employees	MGC aims to create dynamic workplace environments where all employees know their respective roles, give full play to their creativity, produce impressive results and find meaning in their jobs.	Training programs, interviews	Periodically
		Management conferences/briefings (labor-management talks)	Periodically
		Personnel System Review Committee for joint labor-management discussion	Periodically
		Collective bargaining	As necessary
		Internal newsletter	Quarterly
		Intranet	Daily
		Consultation desk, whistleblower hotline	Daily
		Occupational Safety and Health Committee meetings	Periodically

## Social Contribution Activities

### Main Donations

Recipient	Amount (Million yen)
In-kind donation of emergency food stocks to Second Harvest Japan	—
Donation to aid victims of record-breaking cold wave in Texas	5.5
COVID-19 research funding	6.0
Donation of polycarbonate resin face shields to clinics/hospitals	—
Chemistry Human Resource Development Program Conference, Japan Chemical Industry Association	2.5
Mitsubishi Memorial Foundation for Educational Excellence	6.5
Bookcase of Biodiversity Donation Program, Japan Committee for UN Decade on Biodiversity	0.7

\* Amounts are funds donated by MGC

### Main Social Contribution Activities

Activity
Hosting of plant/laboratory tours
Promotion of communication with production plants' local communities
Sponsorship of community youth sports
Provision of instructors for university courses
Internship program (for university/technical college students)
University scholarship program (Mitsubishi Gas Chemical Memorial Foundation)
Donation of science experiment kits to middle schools

### Social Contribution Activity Expenditures (Non-consolidated)

Indicator	Unit	FY2017	FY2018	FY2019	FY2020
Social contribution activity expenditures	Million yen	115	427	251	230
Of which, total donations	Million yen	74	395	235	210
Of which, other expenditures	Million yen	0	0	16	17

### Priorities for Activities to Contribute to Society

#### • Contributions to local communities

MGC engages in community activities like sponsoring sporting events and participating in public gatherings, mainly in communities around its plants and other sites.

MGC places priority on reciprocal communication and partnerships with local communities. It also values coexisting in harmony with local communities and contributing to society through employees' participation on their own initiative. MGC supports employees' community/societal activities.

#### • Initiatives for the Next Generation

MGC host student visits to Japan and internships involving local junior high schools, high schools, technical junior colleges, and universities. We have also continued to provide chemistry experiment kits to junior high schools near our facilities since 2008, with the aim of helping students to realize that chemistry is useful in everyday life and preventing a declining interest in science. The kits help students learn about the oxidation of iron by making pocket heating pads.

Through these and other initiatives, we are stimulating interest in chemistry among children and students who represent the next generation.

#### • Support for promising talent and chemistry/chemical engineering research

Developing elite human resources who will shoulder the next generation is essential for sustained growth of society. At MGC as well, people are our most important asset from the standpoint of continuing to operate in perpetuity. Companies have a responsibility to contribute to society by supporting research and providing learning environments for self-motivated students. The Mitsubishi Gas Chemical Memorial Foundation provides scholarships to undergraduate and graduate students majoring in chemistry or chemical engineering, particularly foreign students from ASEAN countries who attend Japanese universities.

•Business-related contributions

As a company that develops and disseminates chemical technologies, MGC dispatches its researchers to speak at universities on topics such as product (new material) development at a chemical company, technological development programs, regulation of chemicals, and chemical industry developments based on their own practical experience.

## Participation in External Initiatives (Non-consolidated)

### Main External Initiatives

Entity
Japan Business Federation
Japan Business Federation's Committee on Nature Conservation
Japan Chemical Industry Association
Japan Petrochemical Industry Association
United Nations Global Compact
Task Force on Climate-related Financial Disclosures (TCFD)
Zero-Emission Challenge (Japan Business Federation)
Tokyo Zero-emission Innovation Bay (Ministry of Economy, Trade and Industry)
Japan Hydrogen Association
Responsible Care Global Charter
Japan Chemical Industry Association's Responsible Care Committee
Global Compact Network Japan